



Big Policy Canvas

## D2.1 Identified Stakeholders & Networking Activities Planning

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## List of Acronyms

Abbreviation / acronym	Description
BPC	Big Policy Canvas
CSA	Coordination and Support Action
Dx.y	Deliverable number y belonging to WP x
EC	European Commission
IA	Innovation Action
RIA	Research and Innovation Action
WP	Work Package

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## Executive Summary

This deliverable describes the process of identification and clustering of stakeholders, including the rationale for the involvement of stakeholders in the project and the provisional identification process, as well as the future networking activities of the project, outlining the strategic plan for building the Big Policy Canvas community and the initial version of the Community Building Plan. The deliverable contains a preliminary list of communities, related projects and stakeholders. The number of communities and related projects identified is respectively 51 and 27. The list of communities includes links to the website, while the projects are classified according to the Horizon 2020 call and typology (RIA, IA and CSA). The list of stakeholders is classified by typology (i.e. belonging to public authorities, private business, scientific research or civil society organizations), complete with name, role and institution, and so far comprises 900 individuals: 253 representatives of public authorities, 274 representatives of private businesses, 238 individuals engaged in scientific research, 45 members of international organizations, 43 representatives of European Institutions, and 46 individuals engaged in civil society organizations/associations. The deliverable community building plan depicted at the end of the deliverable is complete with activities, responsibilities and deadlines.

The community of stakeholders identified will grow over the course of the project by means of the engagement activities. During the project, the consortium will deliver a final mapping of stakeholders by category, domain and expertise.

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# 1 Introduction

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## 1.1 Purpose of the document

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This document sets out an initial stakeholder mapping and identification as well as the future networking activities of the project. More specifically, the project presents the rationale for the involvement of stakeholders, the typologies of stakeholders to be approached (in terms of category and domain/technology of expertise), the provisional identification process, and the description of the Big Policy Canvas Experts Committee and Advisory Group. The deliverable describes also the strategic plan for building the Big Policy Canvas community, the tools and methods to foster community building, as well as the initial version of the community building Plan.

## 1.2 Relation to other project work

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This is the first deliverable of work package 2: Project Community Establishment, Networking Support and Project's Engagement Activities. The aim of the work package is to involve key stakeholders in co-creating the different activities of the project, through a systematic crosscutting strategy. The goal is to ensure stakeholders buy-in in order to exploit collective knowledge and intelligence in the design and execution of the project. This deliverable is the first step of the work package, which will continue with the Task 2.2 Community Setup, Networking and Engagement Activities' Planning, and with the Task 2.3 Community Engagement and Enlarging Activities and Network Strengthening. Other related activities of the project include Task 6.2 Project Website, Community Collaboration Portal and Online Communication Channels, Task 3.1 Needs and Trends Identification, Task 4.2 Methods, Tools, Technologies and Applications Panorama, and Task 5.1 Gap Analysis and Identification of Research Needs.

## 1.3 Structure of the document

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This document is structured in 3 major chapters:

- **Chapter 2** presents the process of identification and clustering of stakeholders, highlighting the rationale for the involvement of stakeholders in the project, the clusters of stakeholders to be involved in the project, the provisional identification process, and the description of the Experts Committee and Advisory Group;
- **Chapter 3** presents the networking activities of the project, outlining the strategic plan for building the Big Policy Canvas community, the tools and methods to foster community building, and the initial version of the community building Plan;
- **Chapter 4** concludes and discusses the future activity of the work package.

As for the annexes:

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- Annex I presents the provisional list of stakeholders, classified per typology (i.e. belonging to public authorities, private business, scientific research or civil society organization), complete with role and institution.

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## 2 Stakeholder's Identification and Clustering

This section outlines the process of stakeholder identification and clustering, and presents the final list of members of the Experts Committee, and a provisional list of members of Advisory Group, as well as a provisional list of organizations and projects to be involved in the project.

### 2.1 Rationale for the Involvement of Stakeholders in the Project

The stakeholders will be involved in the project activities since the beginning both in terms of contributing to the production of project outputs as well as to the dissemination and communication of the project results through their own research and policy networks. More specifically, the stakeholders will provide feedback on the trends/needs identified within the work package 3: Public Administrations Needs and Trends Identification and Assessment, and will help in populating the BPC Knowledge Base and the Community Collaboration Portal (e.g. upload documents, post comments, push discussions on posted comments). Moreover, the stakeholders will provide input to the project by contributing as interviewees in the desk research and attending Big Policy Canvas events, and will provide feedback and validation to the project roadmap.

### 2.2 Clusters of Stakeholders to be Involved

Big Policy Canvas will involve representatives of public authorities, private business (e.g. big data providers), scientific research (e.g. ICT research organizations) and civil society organizations. Individuals will be invited to register to the project platform as well as to comment on the project output and to contribute by providing cases and best practices. The involved stakeholders will be involved in several capacities in the general topic of data-driven policy-making and policy-modelling. An indicative set of domains is following:

- Web 3.0
- ICT innovation
- eGovernment
- Policy modelling
- Data-powered governance

Likewise, an indicative list of specific technologies of expertise includes:

- Agent Based Modelling
- Artificial intelligence
- Augmented reality
- Blockchain
- Big data analytics
- Cloud computing
- Complex System Dynamics
- Gamification
- Internet of Things

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- Internet of services
- Linked Open Data
- Semantic Web
- Social sensors network
- Virtual reality

## 2.3 Provisional Identification Process

The preliminary identification and mapping of stakeholders consisted in individuals, related projects and communities identified in implementing past relevant projects as well as by means of a search per category, domain and technology of expertise, through Internet and through the contact network of all consortium partners. At the end of the project, the consortium will deliver a final mapping of stakeholders by category, domain and technology of expertise.

The relevant communities so far identified are depicted in the table below.

**Table 1 – Provisional List of Related Communities**

<b>Name of the Community/Organisation</b>	<b>Link</b>
<b>Association of Independent Information Professionals (AIIP)</b>	<a href="http://www.aiip.org/">http://www.aiip.org/</a>
<b>Behavioural Insights Team</b>	<a href="http://www.behaviouralinsights.co.uk/">http://www.behaviouralinsights.co.uk/</a>
<b>Big Data Network Europe</b>	<a href="http://www.big-data-networks.eu/">http://www.big-data-networks.eu/</a>
<b>Big Data Public Private Forum</b>	<a href="https://www.big-project.eu/">https://www.big-project.eu/</a>
<b>Big Data Value Association (BDVA)</b>	<a href="http://www.bdva.eu/">http://www.bdva.eu/</a>
<b>Big Data Value Center</b>	<a href="http://www.bdvc.nl/">http://www.bdvc.nl/</a>
<b>Center of Data Innovation</b>	<a href="https://www.datainnovation.org/">https://www.datainnovation.org/</a>
<b>Centre for European Policy Research</b>	<a href="http://www.ceps.eu">www.ceps.eu</a>
<b>Code for America</b>	<a href="https://www.codeforamerica.org/">https://www.codeforamerica.org/</a>
<b>Complex System Society</b>	<a href="http://cssociety.org/">http://cssociety.org/</a>
<b>Data-Pop Alliance</b>	<a href="http://datapopalliance.org">http://datapopalliance.org</a>
<b>Data&amp;Society</b>	<a href="https://datasociety.net/">https://datasociety.net/</a>
<b>DataKind</b>	<a href="http://www.datakind.org/">http://www.datakind.org/</a>
<b>Knowledge and Innovation Community of the European Institute of Innovation and Technology (EIT)</b>	<a href="https://www.eitdigital.eu/">https://www.eitdigital.eu/</a>
<b>Economic and Social Research Council (ESRC) - Business and Local Government Data Research Centre</b>	<a href="http://www.blgdataresearch.org/">http://www.blgdataresearch.org/</a>
<b>EUROCITIES</b>	<a href="http://www.eurocities.eu/">http://www.eurocities.eu/</a>

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Name of the Community/Organisation	Link
Europe Regions Research and Innovation Network (ERRIN)	<a href="http://www.errin.eu/">http://www.errin.eu/</a>
European Data Forum	<a href="https://www.data-forum.eu">https://www.data-forum.eu</a>
European Social Simulation Association	<a href="http://www.essa.eu.org/">http://www.essa.eu.org/</a>
Fair play in Slovakia	<a href="http://www.fair-play.sk/">http://www.fair-play.sk/</a>
Federation of European Simulation Societies	<a href="http://www.eurosim.info/">http://www.eurosim.info/</a>
Global System Dynamics and Policies	<a href="http://www.globalsystemdynamics.eu">http://www.globalsystemdynamics.eu</a>
Global Systems Science (GSS) Cluster	<a href="http://global-systems-science.eu/">http://global-systems-science.eu/</a>
Govloop	<a href="https://www.govloop.com">https://www.govloop.com</a>
Institute for the Study of Complex Systems	<a href="http://www.complexsystems.org/">http://www.complexsystems.org/</a>
Internet of Things Council	<a href="http://www.theinternetofthings.eu/">www.theinternetofthings.eu/</a>
NESSI - Networked European Software and Services Initiative	<a href="http://www.nessi-europe.com/">http://www.nessi-europe.com/</a>
Network of Innovators	<a href="https://networkofinnovators.org/">https://networkofinnovators.org/</a>
Organisation for Economic Co-operation and Development (OECD) Global Science Forum	<a href="http://www.oecd.org/sti/sci-tech/oecdglobalscienceforum.htm">http://www.oecd.org/sti/sci-tech/oecdglobalscienceforum.htm</a>
OECD Observatory of Public Sector Innovation	<a href="https://www.oecd.org/governance/observatory-public-sector-innovation/about/">https://www.oecd.org/governance/observatory-public-sector-innovation/about/</a>
Open Government Partnership	<a href="http://www.opengovpartnership.org/">http://www.opengovpartnership.org/</a>
Open Knowledge Intranational	<a href="https://okfn.org/">https://okfn.org/</a>
OpenABM	<a href="http://www.openabm.org/">http://www.openabm.org/</a>
Osservatori – Digital Innovation	<a href="https://www.osservatori.net">https://www.osservatori.net</a>
Smart Data Innovation Lab (SDIL)	<a href="http://www.sdil.de/de/">http://www.sdil.de/de/</a>
Sunlight Foundation	<a href="https://sunlightfoundation.com/">https://sunlightfoundation.com/</a>
System Dynamics Society	<a href="http://www.systemdynamics.org">http://www.systemdynamics.org</a>
TeraLab	<a href="https://www.teralab-datascience.fr/en/">https://www.teralab-datascience.fr/en/</a>
The Data Lab	<a href="http://thedatalab.com/">http://thedatalab.com/</a>
The European Council for Modelling and Simulation	<a href="http://www.scs-europe.net/">http://www.scs-europe.net/</a>
The European Multidisciplinary Society for Modelling and Simulation Technology	<a href="http://www.eurosis.org">http://www.eurosis.org</a>
The Govlab	<a href="http://www.thegovlab.org/">http://www.thegovlab.org/</a>
The Hive	<a href="http://hivedata.com/">http://hivedata.com/</a>
The INFORMS Simulation Society	<a href="https://www.informs.org">https://www.informs.org</a>
The Public Policy Forecasting special interest	<a href="http://www.forecastingprinciples.com">http://www.forecastingprinciples.com</a>

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Name of the Community/Organisation	Link
group	
<b>The Society for Modelling &amp; Simulation International</b>	<a href="http://www.scs.org/">http://www.scs.org/</a>
<b>United Nations Data Revolution Group</b>	<a href="http://www.undatarevolution.org/">http://www.undatarevolution.org/</a>
<b>Urban Big Data Centre</b>	<a href="http://ubdc.ac.uk/">http://ubdc.ac.uk/</a>
<b>World Wide Web Consortium (W3C) Big Data Community Group</b>	<a href="https://www.w3.org/community/bigdata">https://www.w3.org/community/bigdata</a>
<b>W3C eGovernment Activity</b>	<a href="https://www.w3.org/egov">https://www.w3.org/egov</a>

Likewise, the list of running Horizon 2020 projects (either RIA, IA or CSA), is depicted in the table below.

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Table 2 – Provisional List of Related Projects

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<b>AEGIS</b>	Advanced Big Data Value Chain for Public Safety and Personal Security	European Union’s Horizon 2020 research and innovation programme under grant agreement No 732189.	<a href="https://www.aegis-bigdata.eu/">https://www.aegis-bigdata.eu/</a>
<b>BDVe</b>	Big Data Value ecosystem	CT-17-2016-2017 - Big data PPP: Support, industrial skills, benchmarking and evaluation (CSA)	<a href="http://cordis.europa.eu/project/rcn/206401_es.html">http://cordis.europa.eu/project/rcn/206401_es.html</a>
<b>CITADEL</b>	Empowering Citizens to Transform Public European Administration	CULT-COOP-11-2016 - Understanding the transformation of European public administrations (RIA)	<a href="http://www.citadel-h2020.eu">http://www.citadel-h2020.eu</a>
<b>CLARITY</b>	Open eGovernment Services	INSO-1-2015 - ICT-enabled open government (CSA)	<a href="https://clarity-csa.eu/project-clarity">https://clarity-csa.eu/project-clarity</a>
<b>CoSIE</b>	Co-creation of Service Innovations in Europe	CO-CREATION-04-2017 - Applied co-creation to deliver public services (IA)	<a href="http://www.mmuperu.co.uk/projects/co-creation-of-service-innovations-in-europe-cosie">http://www.mmuperu.co.uk/projects/co-creation-of-service-innovations-in-europe-cosie</a>
<b>Co-VAL</b>	Understanding value co-creation in public services for transforming European public administrations	CULT-COOP-11-2017 - Understanding the transformation of European public administrations (RIA)	
<b>CUTLER</b>	Coastal Urban development through the Lenses of Resiliency	CO-CREATION-06-2017 - Policy-development in the age of big data: data-driven policy-making, policy-modelling and policy-implementation (RIA)	
<b>DECIDE</b>	DEvOps for trusted, portable and interoperable multi-Cloud applications towards the Digital single market	European Union’s Horizon 2020 research and innovation programme under grant agreement No 731533	<a href="https://www.decide-h2020.eu/">https://www.decide-h2020.eu/</a>

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Acronym and Name of Project		Call and Type of Project	Link
<b>DIGIWHIST T</b>	The Digital Whistleblower. Fiscal Transparency, Risk Assessment and Impact of Good Governance Policies Assessed.	INSO-1-2014 - ICT-enabled open government (IA)	<a href="http://digiwhist.eu">http://digiwhist.eu</a>
<b>ENLARGE</b>	Energies for Local Administrations to Renovate Governance in Europe	CULT-COOP-11-2016 - Understanding the transformation of European public administrations (RIA)	<a href="http://www.enlarge-project.eu">http://www.enlarge-project.eu</a>
<b>FLOOD-serv</b>	Public FLOOD Emergency and Awareness SERVICE	INSO-1-2015 - ICT-enabled open government (IA)	<a href="http://www.floodserv-project.eu">http://www.floodserv-project.eu</a>
<b>OpenGovIntelligence</b>	Fostering Innovation and Creativity in Europe through Public Administration Modernization towards Supplying and Exploiting Linked Open Statistical Data	EURO-6-2015 - Meeting new societal needs by using emerging technologies in the public sector (RIA)	<a href="http://www.opengovintelligence.eu">http://www.opengovintelligence.eu</a>
<b>PoliVisu</b>	Policy Development based on Advanced Geospatial Data Analytics and Visualisation	CO-CREATION-06-2017 - Policy-development in the age of big data: data-driven policy-making, policy-modelling and policy-implementation (RIA)	<a href="http://www.is-practice.eu/references/">http://www.is-practice.eu/references/</a>
<b>ROUTE-TO-PA</b>	Raising Open and User-friendly Transparency-Enabling Technologies for Public Administrations	INSO-1-2014 - ICT-enabled open government (IA)	<a href="http://routetopa.eu">http://routetopa.eu</a>
<b>SCOOP4C</b>	Stakeholder Community Once-Only Principle for Citizens	CO-CREATION-05-2016 - Co-creation between public administrations: once-only principle (CSA)	<a href="https://scoop4c.eu">https://scoop4c.eu</a>
<b>SIMPATIO</b>	SIMplifying the interaction with Public Administration Through Information technology for Citizens and cOmpanies	EURO-6-2015 - Meeting new societal needs by using emerging technologies in the public sector (CSA)	<a href="http://morelab.deusto.es/projects/info/simpatio">http://morelab.deusto.es/projects/info/simpatio</a>
<b>Smarticipate</b>	Opening up the smart city	INSO-1-2015 - ICT-enabled open government (IA)	<a href="https://www.smarticipate.eu">https://www.smarticipate.eu</a>
<b>SONNETS</b>	Societal Needs analysis and	EURO-6-2015 - Meeting new societal needs by using emerging technologies in the public sector (CSA)	<a href="http://www.sonnets-project.eu">http://www.sonnets-project.eu</a>

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Acronym and Name of Project	Call and Type of Project	Link
<b>TOOP</b> The Once - Only Principle Project and Emerging Technologies in the public Sector	CO-CREATION-02-2016: User-driven innovation: value creation through design-enabled innovation (IA)	<a href="http://www.toop.eu">http://www.toop.eu</a>
<b>TROPICO</b> Transforming into OPen, Innovative and COLlaborative GovernmentS	CULT-COOP-11-2016 - Understanding the transformation of European public administrations (RIA)	<a href="http://tropico-project.eu">http://tropico-project.eu</a>
<b>WeGovNow</b> Towards #WeGovernment: Collective and participative approaches for addressing local policy challenges	EURO-6-2015 - Meeting new societal needs by using emerging technologies in the public sector (RIA)	<a href="http://www.wegovnow.eu">www.wegovnow.eu</a>
<b>WeLive</b> A neW concept of pubLic administration based on citizen co-created mobile urban services	INSO-1-2014 - ICT-enabled open government (IA)	<a href="http://www.welive.eu">http://www.welive.eu</a>
<b>YDS</b> Your Data Stories	INSO-1-2014 - ICT-enabled open government (IA)	<a href="http://yourdatastories.eu">http://yourdatastories.eu</a>
<b>DataBio</b> Data-Driven Bioeconomy	EU.2.1.1. - INDUSTRIAL LEADERSHIP - Leadership in enabling and industrial technologies - Information and Communication Technologies (IA)	<a href="https://www.databio.eu/en">https://www.databio.eu/en</a>
<b>EDSA</b> European Data Science Academy	EU.2.1.1.4. - Content technologies and information management: ICT for digital content, cultural and creative industries (IA)	<a href="http://www.edsa-project.eu/">http://www.edsa-project.eu/</a>
<b>Data Pitch</b> Accelerating data to market	EU.2.1.1. - INDUSTRIAL LEADERSHIP - Leadership in enabling and industrial technologies - Information and Communication Technologies (IA)	<a href="https://datapitch.eu/">https://datapitch.eu/</a>
<b>MIDAS</b> Meaningful Integration of Data, Analytics and Services	EU.3.1.5. - Methods and data	<a href="http://www.midasproject.eu">www.midasproject.eu</a>
<b>AEGLE</b> An analytics framework for integrated and personalized healthcare services in Europe	EU.2.1.1.4. - Content technologies and information management: ICT for digital content, cultural and creative industries (IA)	<a href="http://www.aegle-uhealth.eu">www.aegle-uhealth.eu</a>

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Finally, the preliminary mapping and list of stakeholders is presented in Annex I. So far, the list comprises 900 individuals: 253 representatives of public authorities, 274 representatives of private businesses, 238 individuals engaged in scientific research, 45 members of international organizations, 43 representatives of European Institutions, and 46 individuals engaged in civil society organizations/associations.

## 2.4 Experts Committee and Advisory Group

Finally, the project comprises two groups of experts, the Big Policy Canvas Experts Committee, consisting of 5 members, and the Big Policy Canvas Advisory Group. The final list of members of the Experts Committee, complete with a comprehensive bio, is as follows:

- Ms. Nuria de Lama, Vice-Secretary General of the Big Data Value Association (BDVA), a non-profit association based in Belgium and private part of the so called Public Private Partnership on Big Data Value launched by the European Commission with the main objective to foster European Big Data technology leadership. In that position, she is responsible for supporting the day-to-day management of the association, which accounts for around 160 organizations from all over Europe, including some of the major IT companies and Telecom Operators. It is industrially-led but has a global view on the competitiveness of the whole range of stakeholders of the ecosystem, including SMEs and start-ups, academia and big companies on both the supply and demand side. Public Administration is also a key entity from different viewpoints: as consumers and users of big data technologies in order to provide more efficient and added-value services to citizens, but also as responsible ones for supporting local ecosystems. Nuria has contributed to the elaboration of the Strategic Research and Innovation Agenda in the big data domain for the EU, supports the monitoring of progress on an annual basis and is leader of the so-called Lighthouse working group, a committee aimed at identifying priority areas for the deployment of Large Scale pilots in Big Data technologies. Nuria plays an important role in creating awareness of the benefits of Big Data at European level, being frequent speaker at events and conferences.
- Dr. Giuseppe Veltri, Professor of research methodology at University of Trento. Dr. Veltri holds a BSc in Psychology of Communication from the University of Siena, an MSc in Social Research Methods from the Methodology Institute of the London School of Economics (LSE) and a PhD in Social Psychology from the LSE. He is professor of research methodology at University of Trento, Italy. Previously, he has been a senior lecturer at University of Leicester, lecturer at University of East Anglia and scientific fellow at the European Commission JRC Institute for Prospective Technological Studies (IPTS). Before joining the IPTS, he has been a research associate at the Institut Jean Nicod (Ecole Normale Supérieure) in Paris. He has taught extensively in the fields of methodology of social research and social psychology. His research interests focus on computational social science, social representations, behavioural economics and social psychology of communication, social and semantic networks and public understanding of science.
- Dr. Vittorio Loreto, Professor of Physics of Complex Systems at Sapienza University in Rome and Research Leader at ISI Foundation in Turin, where he heads the Information Dynamics group. In the academic year 2014-2015 he spent a sabbatical year at SONY Computer Science Lab in Paris. His scientific activity is mainly focused on the statistical physics of complex systems and its interdisciplinary applications. In the last few years he has been active in the

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fields of granular media, complexity and information theory, network theory, social dynamics. He has recently coordinated the EU project EveryAware, devoted to enhancing environmental awareness in urban contexts using social information technologies. In this framework, he has been developing new tools for web-gaming, social computation and learning. He is presently coordinating the Templeton funded KREYON project on “Unfolding the dynamics of creativity, novelties and innovation”. Vittorio published over 130 refereed international publications and chaired several workshops and conferences. He was the vice-chairman of STATPHYS 23, the 23<sup>rd</sup> International Conference on Statistical Physics of the International Union for Pure and Applied Physics (IUPAP), held in Genova, Italy, from July 9 to 13, 2007.

- Dr. Peter Parycek, Professor of E-Governance at the Danube University Krems. In July 2015, Peter Parycek assumed his role as University Professor of E-Governance at the Danube University Krems. The legal scholar of international standing is an expert in issues relating to internet-based, democratic processes and open governance strategies. With this professorship he also heads the Department for E-Governance and Administration at the Danube University Krems. As a legal scholar, Peter works across and within various disciplines at the intersection of legal policy, social and technological developments. His research is focused on how technology is implemented in government and administration, and their effects on existing legal and organizational systems. He has been University Professor for E-Governance in accordance with §98 UG2002 (University Act) and Head of the Department for E-Governance and Administration at Danube University Krems since 1 July 2015. From 2006 to 2011 he was also a scientific adviser for the Austrian Federal Chancellery, responsible for projects and task forces in e-Democracy and e-Government. He is the founder of the CeDEM conference series (International Conference for e-Democracy and Open Government) that has been held at the Danube University Krems since 2011. In addition, he is co-founder of the Access Journal JeDEM (eJournal of eDemocracy and Open Government) which has been published twice a year since 2011. He plays a major role in the international e-government research domain, in leading positions at conferences (IFIP E-Gov) and journals (Government Information Quarterly).
- Dr. Gianluca Misuraca, Senior Scientist at the EC Joint Research Centre, Institute for Prospective Technological Studies (JRC-IPTS). Where, since 2009, he is conducting research in the area of ICT for governance and social inclusion. Currently he is leading the multi-year research project IESI – ICT-enabled Social Innovation in support of the Social Investment Package carried out in collaboration between the JRC-IPTS and DG Employment, Social Affairs and Inclusion. Before joining the European Commission Gianluca was a Research Associate at the Ecole Polytechnique Fédérale de Lausanne (EPFL) where between 2005 and 2008 he has been the Managing Director of the Executive Master in eGovernance conducted by EPFL in collaboration with prestigious institutions worldwide. Previously, during his career he held several positions as policy advisor for different International Organisations and bilateral cooperation agencies as well as working with various consulting and industrial businesses in the area of eGovernment, regional development, research and innovation in many countries around the world. Among his key assignments, he served the Department of Economic and Social Affairs of the General Secretariat of the United Nations (UNDESA), being seconded to the African Training and Research Centre in Administration for Development (CAFRAD) in Morocco. In this position, he was responsible for the implementation in Africa of the United Nations Online Network in Public Administration

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(UNPAN) and leading the eAfrica initiative for good governance: building eGovernance capacities in African countries, implemented under the banner of the New Partnership for Africa's Development and the African Union. Gianluca's background is economics with focus on the interface between ICTs and public sector innovation. He holds a Diploma of Specialisation in European Union Economics and Law, and in Security Management, an Executive Master in eGovernance and a Ph. D in Management of Technology from EPFL. He is a recognised scholar with many publications in the field of Information Society development.

For what concerns the Big Policy Canvas Advisory Group, it will consist of representatives from public administrations, eGovernment experts, practitioners, legal experts, open data organizations, ICT industries, researchers, academics and NGOs, among others. The role of the Big Policy Canvas external Advisory Board is to provide know-how, give directives regarding data security and privacy in cross-border contexts, suggest ethical procedures in user studies and help in an objective review of the project overall procedures. The members of the Advisory Group will be elicited (as pro-bono volunteers) from the list of stakeholders and from the projects/organizations mapped in the present deliverable.

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## 3 Networking Activities

The BPC consortium envisions the project to act like a decisive step forward for European Policy in digital governance in the field of innovation management and Big Data, therefore, the **goal** of BPC Consortium is to ensure that the knowledge gathered by the project is diffused and shared as widely as possible, so that it has an impact beyond the end of the project. In this respect, if engaging a wide network of experts and stakeholders in all phases of the project to participate in the production of the outcomes results successful, these outcomes will not only be enhanced in terms of quality and credibility but also oriented towards the real needs of stakeholders, who, ultimately, will be the best positioned to endorse this knowledge, promote its adoption and then, its further enhancement.

In this section, the deliverable moves from the identification of the key stakeholders, done in previous section, to the design of the plan that will lead to build a strong community amongst them, with a great emphasis on networking and co-creation activities around BPC knowledge for the consecution of the afore-mentioned goal.

The plan for building BPC Community has been developed by the Consortium with the clear intention that the established network of stakeholders remains active and evolves into a long lasting and self-sustainable community.

### 3.1 Outlining the Strategic Plan for building BPC Community

Based on the stakeholders' analysis that will be performed over the stakeholders previously identified (what their individual needs are, how those needs lead to a motivation for taking part of the community and what barriers could limit their collaboration), a community building strategy has to be carefully devised in order to effectively and efficiently approach, engage and maintain well-selected representatives of all targeted groups.

To implement this strategy, the consortium has defined a plan that clarifies what the objective for each given period of time is, how progress will be monitored and who will be responsible for the work to be done.

Before drafting the plan, the Consortium has reflected upon some general ideas:

- The community building strategy should be aligned with BPC dissemination strategy but going a step further

The creation of the BPC Community should start by **approaching** the relevant stakeholders with the appropriate messages and materials, promoting and raising awareness around BPC mission and purposes right from the beginning of the project. Being truth that these dissemination activities target the widest audience possible to ensure the highest visibility of the knowledge being generated, and acknowledging this is indeed the starting point, community building processes should go beyond, requiring a thorough selection of the representatives to be engaged in the project, based on their background, knowledge, experience and interests, without forgetting their limitations.

Furthermore, for building the BPC Community the Consortium should count on the different dissemination channels but actively pursue bilateral communications and collaborations, since

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community building is not only about targeting specific stakeholders separately but supporting them to know each other as well.

- Creating a community from scratch is an arduous task, so synergies with related projects and related EC initiatives have to be sought

The partners of the Consortium and the Experts Committee will be the first members joining BPC Community. Although the Consortium believes this is a good starting point in terms of quality, having a good number of members is indeed appealing for newcomers.

So, to overcome this first barrier of low involvement before the community consolidates its position and self-referred members join (which is our ambition), the Consortium will actively look for communities developed around other related projects and invite appropriate stakeholders to **engage** in BPC Community. Moreover, existing LinkedIn groups and other initiatives or networks like Futurium or Joinup, as well as relevant EC associations, will be explored to attract new members using the pull of the Experts Committee and the own contacts of the BPC partners.

- To make it grow, the project team should foster an active community

The Consortium is aware that not only a number of relevant members is important to build a community but also a good dose of accurate and attractive content that is useful for them and is able to keep their interest in **remaining** part of it.

The Consortium does not conceive this content to be a read-only and static one, on the contrary, the interested stakeholders will be given the ability to comment on all publicly available material developed by the project, as the Consortium believes this is the way to improve the quality of this material and cultivate, at the same time, the sense of an active community.

For this reason, the research team will put in place a knowledge sharing mechanism to provide a structured means of content generation and moderation that should focus on engaging the community and motivating them to participate. The central hub of this approach will be the **Collaboration Portal**, which will serve as a reference system and aggregation point with continuous updating of the results by the members of the community; to put it simple, the Collaboration Portal will be the online place where BPC Community will gather together.

- Agree on Consortium's commitment on community building activities

In order to plan the community building activities based on the ideas mentioned above, it is essential to introduce a set of commitments to ensure the proper level of coordination and cooperation amongst the Consortium members. As BPC is a small Consortium, there is no need to define a complex structure, but rather to keep it as simple as possible, very operative and adapted to the real needs of the community users to make the process sustainable.

The Consortium will work on the basic agreement, that is:

-The Coordinator (ATOS) and the Dissemination Manager (NTUA) will closely collaborate with the Community Management (ATOS) so that the organisation, planning and control of the community building activities meet the quality and consistency required.

-All the partners of the Consortium will join BPC Community and will participate actively in the community building activities with the utmost commitment for the timely fulfilment of their responsibilities and according their involvement in the project.

This agreement will be refined and detailed, if needed, as BPC Community develops and will be documented in the revised strategic plan to be included in D2.2 "Stakeholders engagement".

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## 3.2 Tools and methods to foster Community Building

Having set up these initial ideas, the Consortium has brainstormed around them to materialise the concrete activities to be implemented in the plan.

If the project team wants to motivate, inspire, and encourage people to join BPC Community and then keep them involved, the first step is to **promote** the community, but once people approach the community, they should find an **online place** containing a **great overview** (mission, vision, objectives, how to get involved), **great contents related** (knowledge generated within the project, links to Big Data initiatives, Public Sector success innovative implementations, CVs, job opportunities) **with great opportunities to contribute** (easy forms to upload information for contributors, that usually suffer from lack of time and information overload) and **a clear value** for doing so (contact with BPC Experts Committee and other relevant members of the community, educational activities about hot topics related to ICT with a focus on Big Data, participation in the activities of the community).

### 3.2.1 Promotion

The stakeholders' community building strategy must be specially aligned with BPC dissemination strategy, and thus, the dissemination materials should be designed with references to the community and highlighting the advantages that BPC Community can offer to each targeted group.

The Consortium believes that choosing an attractive and timeless name for the community (e.g. “*Next Generation of Policy Making*”) will make the community more attractive and will ensure its future sustainability. Besides, the community should not be promoted until it has an online place and interesting content in it, so that visitors want to return.

The promotion of the community will be a multichannel task:

- BPC own social media but also sharing BPC content in other social media groups, posting comments whenever a blog entry is online, before and after relevant events or with general content just for the purpose of generating curiosity;
- The partners of the Consortium and the Experts Committee will introduce BPC Community to their potentially interested contacts, whenever they are interviewed in related fora, when networking in conferences, meetings or in any other kind of event aligned with BPC mission;
- Of course, BPC offline events themselves should be also intended to populate the community with new relevant members.

### 3.2.2 Online place

The access to the community should be given through the website in a very prominent place and accompanied by a catchy message that arouses the visitor's curiosity.

There will be no need to be registered to access the Collaboration Portal, but for those who want to contribute or download some documents, BPC online Community must be really easy to join with a unique user/password for all the functionalities. User/password from other accounts in popular communities (e.g. Facebook, Twitter, LinkedIn) could be used to log in, it should not be necessary to create a special user/password for BPC Community.

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### 3.2.3 Great overview

Based on the dissemination materials, the community primary purpose and core goals (what is the mission, the opportunities and areas of collaboration) should be defined. This overview is useful for attracting new members and spreading the word about the community. Besides, the community primary purpose should help the community stay on track.

Additionally, the Consortium will define simple and schematic processes describing how people will join the community, how they can submit contributions, how they should collaborate (Code of Conduct) and how conflicts will be dealt, should they arise.

This information about the mission, goals, and how to contact or get involved, as well as the advantages of joining the community, should be in a front position, pretty clear and readable within the space of a few minutes.

### 3.2.4 Great content with great opportunities to contribute

Undoubtedly, interesting content attracts new users and is the reason that already existing members stay in a community.

To be interesting, content needs to be current, accurate and easy to find. The Consortium believes that having a “News and Updates” section in the Collaboration Portal, where the community can be informed regularly about announcements, additions and changes to the documentation, as well as an advanced search functionality using different criteria and keywords, can work in that direction.

Another approach to keep the community alive is fostering conversation, since commenting facilities will make the Collaboration Portal be a place full of new and interesting things to read and, in parallel, will make visitors feel that they have input to the community.

At the beginning of building BPC Community, the Consortium is conscious of the need to be proactive (be the heavy contributors), but as conversation within the community grows, the study team expects that to take a step back.

The tools and methods the Consortium is willing to apply to encourage conversation are the following:

- Make the channels to collaboration open, simple, well defined, and enforced. The Consortium should ensure that it is really easy for people to get in touch with questions, suggestions, and feedback;
- The appropriate mechanism or combination of mechanisms to gather feedback should be based upon the type of document to comment, the particular community members’ profile, the urgency for response and the sensitivity of the content. For content being produced in the framework of the project for which feedback is needed, the Consortium will use tools that allow members insert comments for each paragraph, whereas for content posted with the aim of generating discussion, such as blogs or news entries, the approach will be different, and contributors will be given the possibility of leaving comments underneath to share their thoughts;
- When gathering feedback for the co-creation of the project results, the project team will start asking in the least time consuming manner to continue with a more detailed contribution;
- The Consortium needs to be responsive to every comment given, responding and asking additional questions to keep the comments coming in;

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- The Consortium needs to make contributors feel that their contributions are appreciated and regularly thank them for the great comments and feedback;
- Highlights and feedbacks received will be incorporated into knowledge being produced. By doing so, the Consortium will build a sense of achievement, making contributors feel empowered and showing that we really care about their participation;
- Gather community members around online and offline events (webinars, workshops and focus groups) to encourage openness and interaction among the different stakeholders. These activities are further analysed in following sections of the document at hand (3.2.5 and 3.2.6 respectively);
- To generate interest, excitement and a willingness to contribute, the project team will consider introducing gamification techniques, giving the possibility to rank the contributions and assigning points and badges to the contributors;
- The Consortium will reward the members based on meritocracy by creating the figure “Member of the month” and will boost their online reputation using the social media of the project.

### 3.2.5 Clear value for members

It is obvious that, in a first phase, the content will be created by the heavy contributors but, in order to create an interesting, attractive and sustainable community, remarkable content must be produced not only by users within the Consortium and Experts Committee, but also by contributors outside the Consortium and these external users have to be motivated by the benefits they can earn.

Wrapping up the previous sections, the added value of being part of BPC Community can be summarized as follows:

- BPC Community is the place to be for those who want to have a say in the design of the future European Public Sector, exploiting ICT innovations towards meeting the current societal and financial challenges;
- With a particular emphasis on analysing the Big Data readiness of the Public Sector, BPC fosters collaboration amongst relevant stakeholders (Public Sector, enterprises, citizens, researchers) and offers the appropriate knowledge base, research directions and recommendations towards building a more effective, efficient, precise and evidence-based Public Sector;
- Apart from the knowledge itself, BPC offers educational content and the possibility to find job opportunities among stakeholders applying the knowledge generated;
- BPC Community counts with prestigious experts in the field, not only as members but as contributors, with which members can get in contact and benefit from their experience;
- Members’ input is highly valuable and they will be invited to participate in all BPC Community online events;
- In the live events of the project, the attendants can meet BPC Expert Committee personally and network with other members of the community.

All these messages should be borne in mind when inviting stakeholders to join BPC Community and, of course, when managing the community to make it a forum valuable to stay in.

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### 3.2.6 Online Networking Activities

The Collaboration Portal and BPC website are the facilitators for the online networking activities by means of starting discussions, generating comments and providing feedback.

General online activities, like webinars and videos with interviews about topics related to Public Sector innovation and Big Data, as well as blogs and news entries, count as such and aim to engage stakeholders and create a climate of collaboration to reach effective and sustainable results.

More specific webinars, for enlarging and motivating the community to participate in the creation and validation of the knowledge, will be scheduled upon necessity as the results are being produced.

Another useful technique to be considered for getting valuable feedback is to produce online surveys. These surveys should remain open for a set period of time (a month is a good figure), and be heavily promoted. After having performed the surveys, some meetings with the community should be scheduled to discuss the results and share more experiences.

The Consortium will provide more details about the organisation of these online activities in the next version of the plan, in D2.2 “Stakeholders engagement”.

### 3.2.7 Offline Networking Activities

BPC offline activities will be essential to produce the project’s knowledge while enlarging the community. BPC Community will participate in targeted workshops, focus groups and interviews with Public Sector representatives and experts to get substantial feedback and input on different aspects, in a more focused and deeper analysis level than the one achieved through online activities.

There are two big scale workshops foreseen in the framework of the project. The first workshop will be held in March-April 2018, so that the preliminary outcomes of the work performed so far can be presented and the feedback used to update that knowledge; and the second workshop will follow a similar approach. It has been agreed to find a centric location to achieve the highest participation possible of the experts and other invited stakeholders, including representatives of public authorities, civil society and ICT research organizations, Big Data providers and companies related.

Specifically, for WP4, multi-disciplinary focus groups and interviews conducted with IT experts (from both the public and the private sectors) will be conducted, with the purpose of acquiring input and feedback on the material devised.

The focus group [1][2] technique is actually a form of qualitative research in which a group of people are asked about their perceptions, opinions, beliefs, and attitudes towards a product, service, concept or idea. Questions are asked in an interactive group setting where participants are free to talk with other group members and their responses can influence the thinking and sharing of others.

The group should be composed of around 10 people, large enough so as to generate ideas but not so large that some participants are left out, and should be led by a skilled moderator.

It is important to establish the scope of the focus group in order to select the appropriate participants and the questions to be posed. Questions should be short and to the point, followed by one or two warm-up questions, focused on one dimension each, worded unambiguously, in a way that cannot be answered simply with a “yes” or “no” and ordered so as to address issues from the general to the specific.

During the focus group session, the moderator should closely monitor time, so that the schedule (usually around one hour) is not exceeded, and the discussion is kept on track. It is good practice for

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the moderator to paraphrase and summarize long, complex or ambiguous comments, as this demonstrates active listening and clarifies the comment for everyone in the group. The moderator's other major task is to get participants to talk and fully explain their answers, making sure that all feel comfortable and that each and every one of them is heard.

At this point in time, the Consortium cannot define the number of focus groups to be conducted nor the subject or the specific questions to design, but it can be affirmed that, when planning BPC focus groups, these guidelines will be taken into account and that the basic agenda would include an opening section to welcome participants, introduce the scope and objectives of the focus group, the questions' part, and a closing section to wrap up and gather any additional feedback from the participants.

### 3.3 Initial version of the Community Building Plan

**Table 3 – Initial version of the Community Building Plan**

Activity	Responsible	When
<b>Set up the Collaboration Portal</b>		
Choose the tool supporting the Collaboration Portal	Lisbon	Dec. 2017
Think about the different content to show and how to organise it	Lisbon	Dec. 2017
Take inspiring messages from the dissemination material	Lisbon	Dec. 2017
Explain in a few words the benefits of joining the community	Atos	Dec. 2017
Define the process explaining how to join and collaborate. Write a code of conduct	Atos	Dec. 2017
Invite the Experts Committee to join (e-mail)	Atos	Dec. 2017
Invite colleagues to join the community	All Partners	Dec. 2017
<b>Fill the Collaboration Portal with content</b>		
Look for at least one interesting article (at least two articles a month per partner)	All Partners	Once a month
Start a conversation related to the topic and the rest of the partners write a reply (at least one conversation a month per partner)	Experts, All Partners	Once a month
Look for an interesting case related to Public Sector innovation and ICT (at least two cases a month per partner)	Experts, All Partners	Along the project
Look for educational links or webinars related to ICT and Big Data (at least one per partner)	All Partners	Along the project
Make short videos interviewing colleagues about ICT and Big Data or Public Sector innovation (at least two per partner)	All Partners	Along the project
Publish relevant citations with a photo of the member	All Partners	Along the project

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Activity	Responsible	When
<b>At this point, give access to the Collaboration Portal from the website (open it to externals)</b>		
<b>Promote the Collaboration Portal taking into account the list of stakeholders. Bear in mind their motivation; be able to convey the benefits of joining</b>		
Invite potentially interested contacts to join the community	Experts, All Partners	During the whole life of the project
Look for a LinkedIn group, explain our mission and invite to join. Invite relevant contributors personally by email. The project team can also respond to a member of such group and establish links this way.	All Partners	During the whole life of the project
Write at least three tweets a week promoting the Collaboration Portal	All Partners	During the whole life of the project
Look for one Big Data initiative or association, make contact and invite to join (Big Data Value Association)	All Partners	During the whole life of the project
Network in other events where partners assist	All Partners	During the whole life of the project
<b>Motivate members to stay</b>		
Keep filling the platform with content as explained above	Experts, All Partners	During the whole life of the project
Plan the online and offline BPC activities	All Partners, led by Atos	1 <sup>st</sup> Workshop in April 2018 Focus Groups to start in March 2018 Interviews to start in January 2018
After the community activities, document and publish the main outcomes	NTUA with Atos Collaboration	After the main activities
Be attentive to the contributions and be responsive to questions	Lisbon	As questions or

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Activity	Responsible	When
		challenges are posed
Disseminate and publish in the website and SM accounts the best contributions with name and picture	Atos	Once a month
<b>Monitor the effectiveness of the plan</b>		
Check the number of new members, compare with target and take corrective measures if necessary Target: M1 <sup>1</sup> :10, M6 <sup>2</sup> :40; M12:100; M18:150; M24:210	Atos	Once a month
Check the number of contributions, compare with target and take corrective measures if necessary Target: M1:10, M6:80, M12:200, M18:350, M24:500	Atos	Once a month
Organise follow up meetings to inform all the partners about the progress of the community	Atos	Once a month

<sup>1</sup> Refers when the Collaboration Portal goes online

<sup>2</sup> Refers to M6 of the project

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## 4 Conclusions

This deliverable has presented the process of identification and clustering of stakeholders, highlighting the rationale for the involvement of stakeholders in the project, the clusters of stakeholders to be involved in the project, the provisional identification process, and the description of the Experts Committee and Advisory Group. Moreover, the deliverable has described the future networking activities of the project, outlining the strategic plan for building the Big Policy Canvas community, the tools and methods to foster community building, and the initial version of the community building Plan.

So far, the consortium has produced a preliminary list of stakeholders, communities and related projects. The list of stakeholders is classified per typology (i.e. belonging to public authorities, private business, scientific research or civil society organisation), complete with name, role and institution. The list is so far comprises 900 individuals: 253 representatives of public authorities, 274 representatives of private businesses, 238 individuals engaged in scientific research, 45 members of international organizations, 43 representatives of European Institutions, and 46 individuals engaged in civil society organizations/associations.

The deliverable comprises also a list of 51 relevant communities and 27 related projects, including the link the respective websites. Furthermore, it contains also an initial version of the community building plan, complete with activities, responsibilities and deadlines.

Regarding the next steps of the project, the research team will start to enlarge and engage the community of stakeholders preliminarily identified. Activities will include set up, populate with content and promote the collaboration portal, motivate members to stay, and monitor the effectiveness of the plan. During the project, the consortium will deliver a final mapping of stakeholders by category, domain and technology of expertise, a database with Methods, Tools, Technologies and Applications, and a roadmap of data-driven policy-making.

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- [1] <http://smallbusiness.chron.com/focus-group-technique-10741.html>
- [2] [https://en.wikipedia.org/wiki/Focus\\_group](https://en.wikipedia.org/wiki/Focus_group)

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## Annex I – List of Stakeholders

Table 4 - Provisional List of Stakeholders

	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	E-gov expert	Ministry of Development	Representatives of public authorities
	Executive Director	Investate	Private business
	CEO	SemLab	Private business
	Office Director	ARTEMIS Industry Association	Private business
	Contact person for the implementation of the PSI directive	Danish Agency for Digitisation, Ministry of Finance, Head of section	Representatives of public authorities
	Senior Research Fellow	Insight Centre for Data Analytics	Scientific research
	Senior Governance and Public Administration Officer	E-Government Branch – UN	Representatives of public authorities
	Special Scientist – Computer Engineer	EETT	Representatives of public authorities
	Researcher	University of the Aegean	Scientific research
	Science Programme Manager	European Schoolnet	Civil society organizations/associations
	Communication and Emerging Science Policy Manager	European Chemical Industry Council	Civil society organizations/associations
	Director	futuretext	Scientific research
	CEO	Public Technology Institute	Scientific research
	Coordinator	National Agency of	Representatives of public

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	ROLE	INSTITUTION	CATEGORY
		Information Society	authorities
	Head of Identity & Privacy Laboratory at Atos Research & Innovation	Atos Spain S.A.	Private business
	CEO	Process Sphere	Private business
	Deputy Director	LILA ASTURIAS	Scientific research
	Project Manager	Basque Government	Representatives of public authorities
	IT manager	Spanish Ministry of Employment and Social Security	Representatives of public authorities
	Technical Adviser	Ministry of Public Administration	Representatives of public authorities
	Data Scientist	GE Healthcare	Scientific research
	Research Coordinator	EUCAR (European Council for Automotive R&D)	Representatives of public authorities
	Policy Officer, Cohesion and Territorial Policy	Council of European Municipalities and Regions	Representatives of public authorities
	Scientific Director	Osservatori – Digital Innovation	Scientific research
	Professor at e-Government Institute	Bern University of Applied Sciences	Scientific research
	Founder	Startupbootcamp	Private business
	Researcher	University of Koblenz-Landau	Scientific research
	Chair	HL7 Hellas / Gnomon Informatics	Private business
	Secretary-General	Alliance Active Data	Private business

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Strategic Adviser	Kennisnet	Civil society organizations/associations
	Co-CEO	USMAC	Private business
	Project manager	SEBIT Education and Information Technologies	Scientific research
	Founder	<a href="http://Eurocentrique.com">Eurocentrique.com</a>	Private business
	Policy Officer	Aragon Regional Representation	Representatives of public authorities
	European Government Affairs	Salesforce.com	Private business
	director for government affairs	Qualcomm	Private business
	Project Manager	e-Enfance NGO	Civil society organizations/associations
	Full Professor at the Dep. Informatics Eng	University of Coimbra, Portugal	Scientific research
	Project Manager	European Network of Living Labs – EnoLL	Scientific research
	Senior Manager EU Corporate & Government Affairs	Expedia.com	Private business
	Associate professor	University of Burgundy	Scientific research
	European Projects Coordinator	INNOBOOSTER	Private business
	Telecommunications and Information Society	Permanent Representation of Slovenia to the EU	Representatives of public authorities
	Advisor to the Minister	Ministry of Administrative Reform and e-Government	Representatives of public authorities
	E-Government Advisor	CARICAD	Representatives of public authorities
	R&D Business Developer	Engineering Ingegneria Informatica S.p.A	Private business
	Programme Manager	DG CONNECT	European Institutions

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Associate professor	Corvinus University of Budapest	Scientific research
	Government CIO	Ministry Secretariat-General of the Presidency	Representatives of public authorities
	Senior Policy Officer – Telecoms	Permanent Representation of Malta to the EU	Representatives of public authorities
	Senior Regulatory Advisor	Virgin Media	Private business
	Head of Innovations	Association INFOBALT	Civil society organizations/associations
	Head	Head of sector e-Government Swiss Federal Strategy Unit for Information Technology	Representatives of public authorities
	Contact person for the implementation of the PSI directive	Information Society Policy Expert-Information Technology Directorate, Ministry of Transport, IT& Communications	Representatives of public authorities
	Executive Director	European Publishers Council	European Institutions
	Ideas Manager	The hub Brussels	Civil society organizations/associations
	Senior Communications Officer	European Social Network	Civil society organizations/associations
	Visual & UX Design	Collibra	Private business
	Communications officer	Federal IT Steering Unit FITSU	Representatives of public authorities
	Deputy Head of the ATC Innovation Lab	Athens Technology Centre	Scientific research
	Professor of Digital Economy	University of Surrey	Scientific research

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Director	Federation of EUROPEAN PUBLISHERS	Civil society organizations/associations
	Information and Knowledge manager	Council of the EU	European Institutions
	Head of Section Information Technology Policy	Ministry of Enterprise, Energy and Communications	Representatives of public authorities
	Administrator	Ministry of Interior	Representatives of public authorities
	Director	KU Leuven Public Governance Institute	Scientific research
	Professor	UNU – Merit	Scientific research
	Head of IT	Junta de Andalucía	Representatives of public authorities
	Owner	Hyder Marketing	Private business
	Local Innovation Agent and Head of the Guadalinfo Center	Guadalinfo	Civil society organizations/associations
	R&D Manager	Wordline	Private business
	Director	Athens Technology Centre International	Scientific research
	Computer engineer	Ministry of the Interior	Representatives of public authorities
	Researcher	University of the Aegean	Scientific research
	Contact person for the implementation of the PSI directive	Ministry of Employment and the Economy's (MEE)	Representatives of public authorities
	Researcher	SILO	Scientific research
	Senior Consultant	TNO	Scientific research
	IT Director	AS Augstsprieguma Tikls	Private business

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Founder and CEO	VAIPS	Private business
	Managing director	eGovernance Academy	Private business
	Programme Monitoring- Project Manager	Federal IT Steering Unit FITSU	Representatives of public authorities
	Expert in Network and Information Security	ENISA	Representatives of public authorities
	Head of Policy Development Unit	Gov2u	Civil society organizations/associations
	open policy lead	UK trade and investment	Representatives of public authorities
	Policy Lead for Standardization and Industrial Policy	Qualcomm	Private business
	Freelance Data exchange expert	Agathis consulting	Private business
	Professor	Paderborn University	Scientific research
	Policy and Communication Officer	Council of European Professional Informatics Societies (CEPIS)	Representatives of public authorities
	EU Program Manager Industry	TNO Industry	Scientific research
	Consultant	Gartner	Private business
	Coordinator of the OECD E-Government Project	Organisation for Economic Co-operation and Development OECD	International organizations
	Contact person for the implementation of the PSI directive	Bundesministerium für Wirtschaft, Familie und Jugend, Federal Ministry of Economy, Family and Youth	Representatives of public authorities
	eGovernment expert	Capgemini	Private business
	Associate Dean	Research and Enterprise in the Faculty Science,	Scientific research

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
		Engineering and Computing , Kingston University	
	Assistant Professor	Camerino University	Scientific research
	Senior Researcher	Inovamais	Private business
	Directeur de la formation Ingénieur Civil des Mines	Université de Lorraine	Scientific research
	Senior Policy Officer	Association of Netherlands Municipalities (VNG)	Representatives of public authorities
	Senior Scientist ICT Policy	TNO	Scientific research
	Professor	Knowledge Center Open Data, TU Delft	Scientific research
	Senior Consultant	VDI VDE	Scientific research
	Economic Analyst, Economic Analysis Unit, DG Grow	European Commission	European Institutions
	Co-ordinator Cybersecurity	iBit Foundation	Scientific research
	Director	Eurochambres	Civil society organizations/associations
	technology editor	The Wall Street Journal, Europe	Private business
	Director Strategy & Innovation	Centric	Private business
	Manager	PwC	Private business
	Professor	ESTBarreiro/IPS	Scientific research
	Board Chairman	Covata	Private business
	Head of Office	Copenhagen EU Office	Representatives of public authorities
	Professor, head of section	Big Data DTU	Scientific research
	Information and Community	Energy Cities	Representatives of public

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Manager		authorities
	Director	GFS GoForeSight Institute	Private business
	Director	Director of e-Government Policy Division, e-Government Bureau, Ministry of Security and Public Administration	Representatives of public authorities
	EC projects coordinator	CERN	Scientific research
	Director – Research Innovation	Eta2U	Private business
	Member of the Board of Directors at municipal utility	Pražská energetika Holding	Private business
	Head of Unit	Directorate – General for Enterprise and Industry Directorate B – Sustainable Growth and EU 2020, Unit B3 – Innovation Policy for Growth, EU Commission	European Institutions
	Business Liaison	Dutch ministry of the interior	Representatives of public authorities
	Deputy head of unit	European Commission – Unit DIGIT	European Institutions
	Chairwoman of the Supervisory Board	MIS SA	Private business
	Head of IT Department	Ministry of Public Administration	Representatives of public authorities
	Economist	Copenhagen Economics	Private business

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Senior Legal Officer	GESAC- The European Authors' Societies	Civil society organizations/associations
	Professor	Utrecht University, Utrecht	Scientific research
	Operation Manager	Rulex Inc.	Private business
	Director of Information Policy and Services	The National Archives	Representatives of public authorities
	ICT Attache	Permanent Representation of Spain to the EU	Representatives of public authorities
	Director del Área de Proyectos Institucionales y Experiencia Universitaria	Universidad Politécnica de Valencia	Scientific research
	Researcher	IESE business School	Scientific research
	Project Officer	European Commission, CONNECT	European Institutions
	Corporate Communications & Advocacy Manager	European Schoolnet	Civil society organizations/associations
	Senior Manager Public Policy EMEA AWS	Amazon Web Services	Private business
	Professor, Ted Rogers School of Management	Ryerson University	Scientific research
	Senior European Adviser	Enterprise Ireland	Representatives of public authorities
	Director of the Expertise Centre on Competitiveness and Innovation Policies and Strategies	IDC Italia	Private business
	Researcher	University of the Aegean	Scientific research

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Contact person	Department of Information Technology Services	Representatives of public authorities
	Director	FLOWING CONTENT	Private business
	Executive Director	Tanzania Global Development Learning Centre	Representatives of public authorities
	Data Advisor to Secretary of State for Privacy.	Belgian Ministry of Economy	Representatives of public authorities
	Founder & Executive Director	Zen Digital Europe	Private business
	General Manager	EBAN – The European Trade Association for Business Angels, Seed Funds, and other Early Stage Market Players	Civil society organizations/associations
	Vice President European Policy	Liberty Global Europe	Private business
	Principal Architect, CTO Group	ZTE Corporation	Private business
	research fellow in the Web and Internet Sciences research group	University of Southampton	Scientific research
	Co-founder and CEO	OpenCorporates	Private business
	research fellow	Department of Public Leadership and Social Enterprise, Open University Business School [chris.	Scientific research
	NPC	VDI/VDE Innovation + Technik GmbH	Private business
	Director of the Institute of Computer Science and Business Informatics	Data and Web Science Group, University of Mannheim	Scientific research

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	ROLE	INSTITUTION	CATEGORY
	Counsellor, Digital Agenda	Permanent Representation of Denmark to the EU	Representatives of public authorities
	EU Program Manager Industry	TNO	Scientific research
	Vice-President, Institutional Relations and Communications , EMEA	SES	Private business
	Cousellor, Modernisation of Public Services	Fedict – Federal Public Service for Information and Communication Technology	Representatives of public authorities
	Managing Director	MicroTEC Südwest c/o Fachverband MST BW	Private business
	Business Analyst	Federal Public Service for Information and Communication Technology	Representatives of public authorities
	Senior Advisor	CEPA	Scientific research
	Managing Director and Co-Founder	AustrianStartups	Civil society organizations/associations
	Director	IFAAR (Institute for Applied Argumentation Research)	Scientific research
	Economic Attaché	UK Embassy to Belgium	Representatives of public authorities
	Partner	Nowina IT Solutions	Private business
	President	<u>European Internet Society chapter</u>	Civil society organizations/associations
	Counsellor, Telecoms and ICT	Permanent Representation of Greece to the EU	Representatives of public authorities

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Senior Policy Adviser	Confindustria	Civil society organizations/associations
	Spectrum Policy Manager	GSMA Europe	Private business
	Contact person for the implementation of the PSI directive	Agency for Administrative Modernisation	Representatives of public authorities
	International Business Developer	CSI Piemonte	Private business
	Chief Operating Officer	The National Archives	Representatives of public authorities
	Senior Consultant	PwC	Private business
	Director	SAP	Private business
	Director, European and International Affairs	University of Toulouse	Scientific research
	Government CIO	Treasury Board Canada Secretariat	Representatives of public authorities
	President Núcleo de Formadores & Coaches	Associação Portuguesa dos Gestores e Tecnicos dos Recursos Humanos	Representatives of public authorities
	Director	Director – Department of Information Technology Services Ministry of Finance	Representatives of public authorities
	Director, head of research	Edgeryders, Social Enterprise	Private business
	Project Manager	CBI	Private business
	Adviser for new technologies	Diputacion de Huesca	Representatives of public authorities
	Lead Economist and Econometrician	Technopolis Group	Private business

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Associate Partner	Between SpA	Private business
	professor of media and IT	Inha University	Scientific research
	Contact person for the implementation of the PSI directive	Chief Specialist of Information Resources Division of Information Society development Committee under the Ministry of Transport and Communications	Representatives of public authorities
	General Manager	CETIC	Scientific research
	Consultant & professor in web strategies, e-Commerce and e-Business	Haute Ecole de la Province de Liège	Scientific research
	Telecoms Attaché	Permanent Representation of Portugal to the EU	Representatives of public authorities
	Procurement officer	Kammarkollegiet	Representatives of public authorities
	Legal Officer – Policy Officer, Space Data for Societal Challenges and Growth, DG GROW	European Commission	European Institutions
	Founder	Innogage	Scientific research
	Senior IT Architect	Nowina IT Solutions	Private business
	Director of International Relations	Digital Transformation Team	Representatives of public authorities
	Data protection expert	Austrian Federal Chamber of Labour/Arbeiterkammer Wien	Representatives of public authorities
	Head, EU Relations	Agenzia per l'Italia	Representatives of public

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ROLE	INSTITUTION	CATEGORY
	Digitale	authorities
Policy Officer – Building the European Data Economy, Data Policy and Innovation, DG CONNECT	European Commission	European Institutions
Senior Consultant	PwC	Private business
International Communications Strategist	European Commission	European Institutions
Project manager	ICT Project Center, Ministry of Administration and Digitalization	Representatives of public authorities
Director	Global Government Innovation Networks, GSA Office of Citizen Services and Innovative Technologies	Representatives of public authorities
Honorary Research Fellow at the Centre for Urban Policy Studies (CUPS)	University of Manchester	Scientific research
Independent Consultant	Retired from European Commission	European Institutions
Policy Adviser, Digitalisation, Data and Privacy	Dutch Employers Organisation	Civil society organizations/associations
e-Learning	Conecta13	Private business
Strategic Planning & Research	Utrecht School of the Arts	Scientific research
Founder and Managing Director	TECHFORCE	Private business
Partner	Climate Associates Ltd	Private business
Director	CEIA	Private business
Professor and Chair –	University of Florida	Scientific research

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Department of Telecommunication		
	Co-founder	Debategraph	Private business
	Project Manager	GSMA	Private business
	Full-stack Developer.	Zentraal	Private business
	Partner	Nowina IT Solutions	Private business
	Founder	EurActiv	Private business
	HoU	JRC European Commission	Scientific research
	President	CSI Piemonte	Private business
	Team Leader, Space Data for Societal Challenges and Growth, DG GROW	European Commission	European Institutions
	Researcher	UNU-EGOV	Scientific research
	Associate Professor	Trinity College Dublin	Scientific research
	Public Administration Officer	UNPAN Management Unit	International organizations
	CEO & Co-Founder	Duuoo	Private business
	Chairman	Department of Management and Information Technology at St. Francis College	Scientific research
	Chairman	Foundation for Information Society Policy	Civil society organizations/associations
	Head, Policy Research and Development	OpenForum Europe	Civil society organizations/associations
	Director	McKinsey	Private business
	Principal Researcher	University of Deusto	Scientific research

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Head	Digital Transformation Team	Representatives of public authorities
	Managing Partner.	Seedot Ltd	Private business
	Assoc. Professor in School of ECE	NTUA	Scientific research
	President	Yes for Europe	Civil society organizations/associations
	Director	EXUS S.A.	Private business
	Vice President, Global EU Lead	Capgemini	Private business
	CEO	Arctic Startups	Private business
	COO, Group	Whitestein Technologies	Private business
	Strategic Advisor Waste Management	Municipality of Amsterdam	Representatives of public authorities
	Contact person for the implementation of the PSI directive	Agence pour la simplification administrative	Representatives of public authorities
	Contact person for the implementation of the PSI directive	Ministero dell'Istruzione, dell'Università e della Ricerca	Representatives of public authorities
	Head, Project Monitoring and Coordination Unit	National Documentation Centre (EKT/NHRF)	Scientific research
	Director, EU Policy	Confederation of Danish Employers (DA)	Civil society organizations/associations
	Policy Director (smarter cities)	Eurocities	International organizations
	Project Coordinator	Open Knowledge Belgium	Civil society organizations/associations
	Professor	Professor of Computer Science School of Science and Engineering,	Scientific research

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ROLE	INSTITUTION	CATEGORY
	Alakhawayn University	
Vice-President R&D, Innovation and IPR Policy	SIEMENS AG	Private business
Senior Business Consultant / Strategic Advisor	BearingPoint (consultancy)	Private business
Policy manager	Telefonica	Private business
Head	Public Sector Reform Division, OECD	International organizations
Founder	Constelex Technology Enablers Ltd	Private business
Associate Professor	University of Macedonia	Scientific research
Assistant Professor in Digital Marketing	University of Twente	Scientific research
E-gov expert	Department of Information Technology	Scientific research
Senior Specialist	Ministry of Interior	Representatives of public authorities
Digital Communications Officer	European Ombudsman	European Institutions
Director	University of Cyprus, Advanced Research and Development Laboratory, Computer Science Department	Scientific research
Chief	Development Management Branch – UN	International organizations
Regulatory Affairs Manager	France Telecom – Orange	Private business
Partner	TCM Educational	Scientific research
Senior Consultant	Ministry of	Representatives of public

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
		Environmental Protection and Regional Development	authorities
	Policy Adviser, Research, Digital, EU2020, Financial Services, Social Affairs and Employment	Scottish Government	Representatives of public authorities
	Director Government Affairs Europe & Africa	Motorola	Private business
	Managing Director	Sero Consulting Ltd	Private business
	Co-founder and executive director	Sunlight Foundation	Civil society organizations/associations
	Chief Information Officer	MITA	Private business
	Director of methodology, IT and corporate statistical services	Eurostat	European Institutions
	Professor	Trinity College, Dublin	Scientific research
	ICT Coordinator	Ministry of Development	Representatives of public authorities
	Director (Digital Literacy & Transveral Skills)	Ministry for Education and Employment, Malta	Representatives of public authorities
	Office Coordinator	Department for Digitisation of Public Administration and Technological Innovation of the Presidency of the Council of Ministers	Representatives of public authorities
	Head of the Business Model and Policy Innovation Unit	Mario Boella Institute (ISMB)	Scientific research
	Senior lecturer in political science in the School of Law and Government	Dublin City University	Scientific research

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Turkish 48obert4848 to EU	Ministry of Foreign Affairs	Representatives of public authorities
	Director for Spectrum Planning and International Affairs	ANFR	Representatives of public authorities
	Founder and CEO	Preten Management Consulting	Private business
	CEO	MapBox	Private business
	Owner	Crossing Digital	Private business
	Open innovation, open data and challenge prizes	VINNOVA	Representatives of public authorities
	Adviser	Agency for Public Management and eGovernment	Representatives of public authorities
	Professor at the Department of Computer Systems Languages and Sw. Engeneering, Faculty of Computer Science	University of Madrid	Scientific research
	Head of Division IT 1 (Strategic and e-government affairs)	Federal Ministry of Interior, Office of the CIO	Representatives of public authorities
	Director	ECTA (European Competitive Telecommunications Association)	Representatives of public authorities
	Director	Baltic Institute of Finland	Scientific research
	Project Manager	Province of Drenthe	Representatives of public authorities
	Professor	University of the Aegean	Scientific research
	Senior management consultant	Capgemini	Private business
	Member	OESYNE	Private business

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Contact person	Department of Information Technology Services	Representatives of public authorities
	Contact person for the implementation of the PSI directive	Ministry of Environmental Protection and Regional Development	Representatives of public authorities
	Scientific Associate	University of Athens, Greece	Scientific research
	Founder & CEO	NoTosh Limited	Private business
	Assistant Lecturer	Nicolaus Copernicus University	Scientific research
	Telecommunications, Information Society, Digital Agenda, Audiovisual and Postal Services Attaché	Permanent Representation of Italy to the EU	Representatives of public authorities
	Partner	Bee&Butterfly	Private business
	Policy Officer, Start-ups and Innovation , DG CONNECT	European Commission	European Institutions
	Strategic Funding Manager	Innovalia Association	Private business
	CEO	MUFICATA SL RTD-IB engineering	Private business
	Associate Member	Center for Research in Advanced Computing Systems (CRACS-INESC Porto)	Scientific research
	Owner	Ogogo Internet Limited	Private business
	President	Stati Generali dell'Innovazione	Civil society organizations/associations
	Director	Baltic Development Forum	Representatives of public authorities

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Director for Public Affairs	Alcatel-Lucent	Private business
	Research and Innovation Policies Analyst	SYSTASI CONSULTING	Private business
	Chief Executive Officer	IFPI	Civil society organizations/associations
	Visiting Fellow	GovLab	Private business
	Head of architecture, standard and infrastructure Area	Agenzia per l'Italia Digitale	Representatives of public authorities
	Director and Senior Project Manager	SmartIntuitions Ltd.	Private business
	Expert/Owner	Studio Francesco Niglia – International Networking	Private business
	Application Research Director	Engineering Ingegneria Informatica S.p.A	Private business
	Principial	TEKNIKER	Private business
	Manager, International Relations	Fedict	Representatives of public authorities
	Education Director	Innoenergy	Private business
	Professor	Trinity College, Dublin	Scientific research
	Founder of ISC4	ISC4.EU,International Strategy Consultants	Private business
	Head, European Bureau	Internet Society	Civil society organizations/associations
	Consultant	Deloitte Digital	Private business
	Project Coordinator	SALAR (Coordinator epSOS)	Representatives of public authorities
	Director	Netherlands House for Education and Research	Scientific research

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ROLE	INSTITUTION	CATEGORY
	(Neth-ER)	
Independent Consultant	Nolet5 Consulting & Services	Private business
Responsible for Open Data	Regione Emilia-Romagna	Representatives of public authorities
Head of Department	Government Adviser Hungarian Prime Minister's Office Electronic Government Centre Department for e-Public Administration	Representatives of public authorities
Contact person for the implementation of the PSI directive	Ministry of National Development – Dpt of electronic communications, postal services and information society	Representatives of public authorities
Senior Researcher	JRC-IPTS	European Institutions
Lead Project Manager, e-Learning	Centre for Modern Education	Scientific research
Project coordinator	ONE – Observatory Network to Enhance ICT Structural Funds Absorption	Representatives of public authorities
Chief Executive	People's Voice Media	Civil society organizations/associations
Flemish eGovernment Manager	CORVE	Representatives of public authorities
Professor	KU Leuven Public Governance Institute	Scientific research
Scientific Director	Delft Data Science (DDS)	Scientific research

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	ROLE	INSTITUTION	CATEGORY
	Professor	Emeritus Professor of Management Studies (Information Systems) at Judge Business School, University of Cambridge, UK	Scientific research
	Researcher	Institute of Technology Assessment (ITA) Austrian Academy of Sciences	Scientific research
	Senior Director, Strategic Programmes	TechSoup Global	Private business
	Professor	University of Cyprus	Scientific research
	Founder	Linguatica	Private business
	Senior Consultant	PwC	Private business
	Head of Strategic Projects	VDI/VDE Innovation + Technik GmbH	Private business
	Project Officer for the eGovernment Benchmark	DG for Communications Networks, Content and Technology	European Institutions
	Research fellow	EPFL	Scientific research
	Researcher	UBITECH ltd	Private business
	eGovernment and Trust, DG CONNECT	European Commission	European Institutions
	Chief Executive Officer	ELGI consulting	Private business
	Researcher	InnovaPuglia	Representatives of public authorities
	Team Leader, Digital Economy, JRC	European Commission	European Institutions
	Public Affairs – Local Affairs	Telecom Italia S.p.A.	Private business

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Manager		
	Director	Cabinet of Minister for Innovation and ICT	Representatives of public authorities
	Visiting Fellow	Australian National University	Representatives of public authorities
	Director of Policy & Standards	MRS	Scientific research
	Terminology Services	Tilde	Private business
	Co-founder	OpenForum Europe	Civil society organizations/associations
	E-gov legal	Federal Chancellory	Representatives of public authorities
	Professor	NTUA	Scientific research
	Research Engineer	Ericsson	Private business
	Contact person for the implementation of the PSI directive	Deputy Director in the Dpt for Information Society, Ministry of Administration and Digital Agenda	Representatives of public authorities
	Director	Ministry of Interior	Representatives of public authorities
	senior director of global policy	Information Technology Industry Council (ITI)	International organizations
	Counsellor, Digital Agenda	Permanent Representation of Germany to the EU	Representatives of public authorities
	Contact person for the implementation of the PSI directive	Ministry for Social Affairs	Representatives of public authorities
	Transport, Energy, Tourism & Communication	Valencian Regional Office	Representatives of public authorities
	Head of Department	Citizenship and	Representatives of public

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
		Information Policy, Ministry of the Interior and Kingdom Relations	authorities
	Director	Office of the Director Department for Public Administration and Development Management UN	Representatives of public authorities
	Asst. Planning Expert	Ministry of Development	Representatives of public authorities
	Contact person for the implementation of the PSI directive	Office of the prime minister	Representatives of public authorities
	Program Director, Payments Transformation	OP-Pohjola Group	Private business
	Development and Program Director	eGovernance Academy	Private business
	Head of unit, Media Fundamentals and Production technology	EBU	International organizations
	Business Development Manager	Region of Smart Factories	Civil society organizations/associations
	Project Leader	Big Data Value Center	Scientific research
	Director	McKinsey	Private business
	Head, Global Public and Government Affairs	Philips	Private business
	Digital Architect	Microsoft	Private business
	Executive Director, Creative Economy and Data Analytics	Nesta	International organizations
	Head	Division International E-government Issues –	Representatives of public authorities

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
		Federal Chancellery	
	Chair of Artificial Intelligence	Data and Web Science Group, University of Mannheim	Scientific research
	Director	Oxford Internet Institute	Scientific research
	National Coordinator	Federal Ministry of Transport, Innovation and Technology	Representatives of public authorities
	Chair Computer science in economics	TU Munich	Representatives of public authorities
	Director-general	ESIA-European Semiconductor Industry Association	International organizations
	Director	Association of Finnish Local and Regional Authorities (AFLRA)	Representatives of public authorities
	Director of Research	Findwise AB	Private business
	Founder and CEO	Privowny	Private business
	Special adviser	S�cretariat G�n�ral pour la Modernisation de l'Action Publique (SGMAP)	Representatives of public authorities
	Data Scientist	iMinds	Private business
	Owner	HCP and Partners Ltd	Private business
	Programme Officer, eHealth, Well-Being and Ageing, DG Communications Networks, Content and Technology	European Commission	European Institutions
	Policy Officer, Innovation Policy and Investment for	European Commission	European Institutions

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Growth, DG GROW		
	Managing Director	Accenture Digital	Private business
	Managing Director	IS-practice	Private business
	Senior researcher	UNU – Merit	Scientific research
	Head of Division	Ministry of Finance and Economic Affairs	Representatives of public authorities
	Professor	University of Oxford	Scientific research
	Responsible de Wellness Labs	W Telecom	Private business
	Lecturer and academic secretary	Autonomous University of Madrid, Department of Political Science and International Relations	Scientific research
	R&D Coordinator	ISEA	Scientific research
	Head of Business Strategy: Internet and New Media	Ingenieria e Integración Avanzadas (Ingenia) S.A.	Scientific research
	Programme Chairman	Future Internet Public Private Partnership	Scientific research
	Advisor	Agoria	Private business
	Senior Researcher	IBBT SMIT Vrije Universiteit Brussel	Scientific research
	Contact person for the implementation of the PSI directive	Ministry of the Interior	Representatives of public authorities
	Founder	CivicaMente srl	Private business
	Senior Manager, Public Affairs	Booking.com	Private business
	Business Group Leader Smart Cities	Agoria	Private business
	Project Manager	DAEM (City of Athens IT Department)	Representatives of public authorities

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Director	National Agency of Information Society	Representatives of public authorities
	Managing Director	EPMA	International organizations
	Manager	Schuman Associates	Private business
	Lecturer, School of Law and Political Science of the Open University of Catalonia, and senior researcher at Open Evidence	ICTlogy	Scientific research
	Senior government Adviser	Ministry of Transport and Communications	Representatives of public authorities
	Contact person for the implementation of the PSI directive	Ministry of Communications and Information Technology	Representatives of public authorities
	Project Officer	All Digital	Private business
	Director	Leiden Centre of Data Science (LCDS)	Scientific research
	Senior European Policy Officer	East of England European Partnership	International organizations
	Professor / director of education statistical science of Applied statistics	Leiden Centre of Data Science (LCDS)	Scientific research
	independent consultant	<a href="http://Digitrust.EU">Digitrust.EU</a>	Private business
	Director	CCIA	International organizations
	Communications and Public Affairs Officer	SAA – Society of Audiovisual Authors	International organizations

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Chief executive	The National Archives	Representatives of public authorities
	Chief Technology Officer	Harvard University	Scientific research
	President	Entrepreneurs Association of Slovakia	Civil society organizations/associations
	ESAT – STADIUS, Stadius Centre for Dynamical Systems, Signal Processing and Data Analytics	K.H.Kempen/K.U.Leuven	Scientific research
	Research Director	IDC Nordic	Private business
	Secretary General	ARTEMIS Industry Association	Private business
	Owner	EUROPOLARIS	Private business
	Principal Strategist, Data, Innovation	TNO	Scientific research
	E-gov expert	Ministry of Finance	Representatives of public authorities
	Policy adviser	Public Sector Information Policy Department Ministry of the Interior and Kingdom Relations	Representatives of public authorities
	Policy Coordinator	Ministry of the Interior and Kingdom Relations, Public Sector Innovation and Information Policy Department	Representatives of public authorities
	Project manager and programme developer	Waag Society	Scientific research
	Research Manager	Sintef	Scientific research
	Chief Innovation and Technology Officer	Future Cities Catapult	Scientific research

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	ROLE	INSTITUTION	CATEGORY
	Lecturer and researcher	University of Ljubljana, Faculty for Social Sciences, Centre for Methodology and Informatics	Scientific research
	ICT Expert	Municipality of Prague	Representatives of public authorities
	Story architect	Lindholmen Science Park	Scientific research
	CEO and Co-Founder	Geekspone	Private business
	Technical expert and architect	Nowina IT Solutions	Private business
	Vice-President of European Public Affairs	TECHNICOLOR	Private business
	Deputy Head of Unit	European Commission – DG CONNECT	European Institutions
	Advisor for E-Government	Ministry of Finance	Representatives of public authorities
	Founder	I dexLab	Scientific research
	Founder & CEO	OpenDataSoft	Private business
	Owner	Inclusief Consulting	Private business
	Head of Public Affairs	April	Private business
	Contact person for the implementation of the PSI directive	Ministère d’Etat, attaché présidence	Representatives of public authorities
	CEO	Virtuelle Cluster Initiative	Private business
	Director, European Affairs	Centre for Democracy and Technology	International organizations
	Founder/ Media Clarity AND CEO at Digital Catapult	Media Clarity	Private business
	Senior Consultant	Danish Technological	Scientific research

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
		Institute	
	Researcher	Telecom ParisTech	Private business
	Executive Director	Europeana Foundation	International organizations
	Director, Government Affairs and Public Policy-EMEA	Juniper Networks	Private business
	Executive Vice-President, Marketing	Certiport	Private business
	Executive Director	Open Rights Group	Civil society organizations/associations
	Contact person for the implementation of the PSI directive	Office of Public Sector Information	Representatives of public authorities
	Professor	Masaryk University	Scientific research
	Co-founder/Director	eNovation	Private business
	Head, Digital Policy and Public Affairs	Germany Association for the Digital Economy	Representatives of public authorities
	Project coordinator	Fraunhofer	Scientific Research
	HEAD OF ACCIO	Generalitat Catalunya	Representatives of public authorities
	Adviser on Consumer Affairs	Eurocommerce	International organizations
	Assistant Professor	Universidade Nova de Lisboa – Faculdade de Ciências e Tecnologia	Scientific research
	Responsible for Innovation and Knowledge Management	Agency for Public Services Reform (AMA), Presidency of the Council of Ministers	Representatives of public authorities
	Acting Director	Brainport Development	International

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
			organizations
	Professor	Institut für Theoretische Teilchenphysik	Scientific research
	Director of e-Government	Minister of Information and Communication Technology	Representatives of public authorities
	Policy Advisor	Ministry of the Interior and Kingdom Relations	Representatives of public authorities
	Contact person for the implementation of the PSI directive	Ministry of finance	Representatives of public authorities
	Professor	CERN, King's College London	Scientific research
	Director	Strategy and Planning, Ordnance Survey	Private business
	Chief	Public Administration Capacity Branch – UN	International organizations
	Global Early Stage Investor	Blumberg Capital	Private business
	Inter-Regional Adviser	E-Government Branch – UN	International organizations
	Professor	Warwick University	Scientific research
	Professor of Fundamental computer science	Leiden Centre of Data Science (LCDS)	Scientific research
	CEO/CTO	Consulintel, S.L.	Private business
	Program Manager	World Wide Web Foundation	International organizations
	Head of Department, Technology Experience	Austrian Institute of Technology	Scientific research
	Professor at the department of operations, innovation and data	Big Data CoE Barcelona	Scientific Research

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	science at ESADE		
	Head of Development	Ministry of Education and Culture – Finnish	Representatives of public authorities
	Co-founder and faculty co-director of the Nexa Center for Internet & Society	Politecnico di Torino	Scientific research
	Academic Director of the Engineering Area	U-tad	Scientific research
	Public Policy Analysis	Red.es	Representatives of public authorities
	Project officer ICT	European Commission – DG CONNECT	European Institutions
	Head of Innovation Mapping	Nesta	International organizations
	Head of Research	Institute for Work & Technology, University of Applied Sciences Gelsenkirchen	International organizations
	EU Affairs Manager	PEGI SA	Private business
	Telecommunications, Media and Information Technologies	Permanent Representation of Finland to the EU	Representatives of public authorities
	Ministerial Advisor	Public Sector ICT Ministry of Finance	Representatives of public authorities
	Managing Director	21cConsultancy	Private business
	Contact person for the implementation of the PSI directive	Bundesministerium für Wirtschaft und Technologie	Representatives of public authorities
	Director	All Ireland Research Observatory	Scientific research
	Counsellor, Telecoms and ICT	Permanent Representation of Poland to the EU	Representatives of public authorities

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Director of the Inclusive Design Research Centre (IDRC) and professor in the faculty of Design	OCAD University	Scientific research
	First Secretary, Telecommunications, DSM	Permanent Representation of Bulgaria to the EU	Representatives of public authorities
	Contact person for the implementation of the PSI directive	Min. of the Interior, Public Administration and Decentralisation, General Secretary of Public Administration and E-government	Representatives of public authorities
	Co-founder & managing director	startups.be	Private business
	Vice President, International External Affairs, Trans-Atlantic Relations	AT&T	Private business
	Head of division	State Information Systems Department, Estonian Ministry of Economic Affairs and Communications	Representatives of public authorities
	Vice-President, Public Policy and Corporate Affairs EMEA	Oracle	Private business
	President	EUROGEO	Scientific research
	consultant	Insafe	Private business

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Project Manager	Alcatel-Lucent Bell Labs	Private business
	Senior Researcher, Big Data Lab Director	Frankfurt Big Data Lab	Scientific Research
	Adviser, State Information Systems Department	Estonian Ministry of Economic Affairs and Communications	Representatives of public authorities
	Policy Officer, Data Policy and Innovation, DG CONNECT	European Commission	European Institutions
	Founder	Cfunds	Private business
	Public Policy Manager	Guardian News and Media	Private business
	Director of Networks	Grist	Private business
	Leading specialist	State Department of Information Systems	Representatives of public authorities
	Chair of Law and Technology, Professor at Tallinn Law School	Tallinn University of Technology	Scientific research
	Data Editor	The Economist	Private business
	Head of Department of Methodology	London School of Economics and Political Science	Scientific research
	Managing partner	Systemics Network International	Private business
	General Manager	Agency of Public Management and eGovernment	Representatives of public authorities
	Government Affairs Manager	ESOMAR	International organizations
	Managing Director	DAKA Advisory	Private business
	Director	Digital Business	Private business

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ROLE	INSTITUTION	CATEGORY
	Consulting Group	
Co-Director	Berlin Big Data Center	Scientific research
Assistant Professor of Technological Innovation and Digital Entrepreneurship	University of Macedonia	Scientific research
Director	Centre for Research & Technology – Hellas (CERTH)	Scientific research
Professor	Harokopio Univeristy	Scientific research
Acknowledgement Committee Member	Croatian information technology association	Civil society organizations/associations
Contact person for the implementation of the PSI directive	Chef de projet, Agence du patrimoine immatériel de l'État	Representatives of public authorities
Founder/Managing Partner	HardGamma Ventures / Gamma Rebels	Private business
Professor	Faculty of Informatics and Statistics, University of Economics Prague	Scientific research
Founder and President	European Young innovators forum	International organizations
Owner	TesTime	Private business
Smart City Program Director	Engineering Ingegneria Spa	Private business
CEO and Founder	Outsight	Private business
Board member	OBESSU	Civil society organizations/associations
Vice-President, External Relations	European Young innovators forum	International organizations
Director	NEC Europe Ltd.	Private business

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Network Association Member	Swedish National Heritage Board	Representatives of public authorities
	Deputy Director General	Ministry of Government Administration, Reform and Church Affairs	Representatives of public authorities
	Director-General	Ministry of Finance, Agency for Digitisation	Representatives of public authorities
	Professor, head of section	Big Data DTU	Scientific research
	General Manager	Agency of Public Management and eGovernment	Representatives of public authorities
	Chief Communication department	S�cretariat G�n�ral pour la Modernisation de l'Action Publique (SGMAP)	Representatives of public authorities
	Contact point	S�cretariat G�n�ral pour la Modernisation de l'Action Publique (SGMAP)	Representatives of public authorities
	Project Manager	Paris Region	Representatives of public authorities
	Leader of the Cloud Technologies Team	Tecnalias's ICT-European Software Institute Division	Scientific research
	Director, European Affairs	Allied for Startups	Private business
	Founder	westartup	Private business
	Executive Director	European Association for International Education	International organizations
	Director of Development	CYPRUS CHAMBER OF COMMERCE AND INDUSTRY	Representatives of public authorities

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Senior Consultant	PwC	Private business
	Director	Constalex Technology Enablers Ltd	Private business
	Assistant Secretary for ICT Skills, Capability and Investment,	Australian Government Information Management Office (AGIMO), Department of Finance.	Representatives of public authorities
	CEO	TAGES	Private business
	Principal Researcher at the Faculty of Engineering	University of Porto	Scientific research
	Principal Researcher at the Faculty of Engineering	University of Porto	Scientific research
	Director	Institute of System Science National University of Singapore	Scientific research
	Expert in charge of co-working	Agence Wallonne des Télécommunications (AWT)	Representatives of public authorities
	Head of technology, London	Covington & Burling LLP	Private business
	Director of Business Policy	IKT-Norge	Civil society organizations/associations
	Governance and Public Administration Officer	Development Management Branch – UN	International organizations
	Communication advisor	Sécrtariat Général pour la Modernisation de l'Action Publique (SGMAP)	Representatives of public authorities
	Professor of Philosophy and Ethics of Information and	University of Oxford	Scientific research

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Director of the Digital Ethics Lab		
	Head of Section	Permanent Representation of the Czech Republic to the EU	Representatives of public authorities
	Corporate Communications Manager	Mozilla	Private business
	Head of Unit	European Commission – DG CONNECT	European Institutions
	Professor	University of Arts	Scientific research
	Professor	Informatics, University of Ferrara	Scientific research
	Policy analyst and advisor	DG European Regional Policy of the Italian Ministry of Economic Development	European Institutions
	Founder	Fair Dynamics	Private business
	Director	Fair Dynamics	Private business
	Director of Secretaria	EBAN – The European Trade Association for Business Angels, Seed Funds, and other Early Stage Market Players	International organizations
	Associate professor	Universidad Politecnica de Valencia	Scientific research
	Territorial Manager	Verisure Securitas Direct	Representatives of public authorities
	EU Affairs Consultant	Access EU! – EEIG	International organizations
	Director and Professor	Amsterdam Data Science	Scientific Research

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	CEO	ICANN	Private business
	Privacy adviser	ECP	Private business
	Policy adviser	Ministry for Information Society	Representatives of public authorities
	Senior Programme manager	VINNOVA	Representatives of public authorities
	Start-up Mentor. Trusted Advisor. Coaching. Learning-by-doing Training. Partner Search. Knowledge Transfer. EU Grants. Innovation Management	11 A.M.	Private business
	Councillor	Ministry of Economic Affairs and Communications	Representatives of public authorities
	partner and independent consultant	EOLAS S.L.	Private business
	Director, Strategy	Tecnalía	Private business
	Vice-President, information society development and e-skills, foreign affairs and international cooperation	Latvian Information and Communications Technology Association (LIKTA)	Civil society organizations/associations
	Professor in Decision Sciences	<b>Amsterdam Data Science</b>	Scientific research
	Secretary-General	European Health Telematics Association (EHTEL)	International organizations
	Executive Director	European Schoolnet	Civil society organizations/associations
	Professor	Delft University of Technology	Scientific research

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Director General	AENEAS	Private business
	Director of Operations	Nasza Klasa Sp. Z o.o.	Private business
	Founder	Net Research Net	Scientific research
	Researcher	Jozef Stefan Institute	Scientific research
	Blockchain Researcher	ETH Zurich	Scientific research
	Chair	Ministry of Justice	Representatives of public authorities
	Head of Unit	European Commission – Unit ISA	European Institutions
	Director, Partnerships & European Affairs	ETSI	Private business
	Director	Institute of Analytics and Data Science, University of Essex	Scientific research
	Head of Strategy, Marketing & Communications, South East Europe Hub	Ericsson	Private business
	Professor and Researcher, School of Social and Political Sciences	Technical University of Lisbon	Scientific research
	Researcher	Fundación Tecnalia Research & Innovation	Scientific research
	Professor	Koblenz-landau University	Scientific research
	Director	European Internet Foundation	International organizations
	Acting Director General	Eurostat	European Institutions
	Contact person for the implementation of the PSI directive	Public Administration and Personnel Dept, Ministry of Finance	Representatives of public authorities

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Member of the Scientific Committee	Osservatori – Digital Innovation	Scientific research
	Social and Political Scientist	Panteion University	Scientific research
	Policy Developer, DG CONNECT	European Commission	European Institutions
	Technology Transfer	Standortagentur Tiro	Representatives of public authorities
	Deputy Director	Public Governance and Territorial Development, OECD	International organizations
	EU coordinator	Forum Virium Helsinki	Representatives of public authorities
	Researcher / Founder	Erasmus University of Rotterdam / Global Scientific Business Innovations	Scientific research
	Civil Service Advisor	Ministry of Finance	Representatives of public authorities
	Head of Innovation	Big Data DTU	Scientific research
	Counsellor	Ministry of Finance	Representatives of public authorities
	Deputy Associate Administrator	Office of Citizen Services, GSA	Representatives of public authorities
	Partner	WilmerHale	Private business
	Editor-at-Large	The Next Web	Private business
	Lector, Institut for Kommunikation og Kultur – Participatory Information Technology	Aarhus University	Scientific research
	Managing Partner	InnoConsult	Private business

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ROLE	INSTITUTION	CATEGORY
CFO & Managing Partner	Semantic Web Company (SWC)	Private business
Founder and General Director	Martel GmbH	Private business
Senior Policy/Advocacy Officer	COFACE (Confederation of Family Organisations in the EU)	Civil society organizations/associations
Independent Project Manager	<a href="http://FinanceCoach24.com">FinanceCoach24.com</a>	Private business
eGovernment Policy Analyst	Ministry of Finance	Representatives of public authorities
CEO	app informatics zt gmbh	Private business
Programme Officer, Data Policy and Innovation, DG CONNECT	European Commission	European Institutions
Commercial and digital Director	The National Archives	Representatives of public authorities
Senior Advisor	European Space Agency	Scientific research
Researcher	Norwegian Centre for ICT in Education	Scientific research
Co-founder	Arduino/Maker Movement	Private business
Contact person for the implementation of the PSI directive	Ministry of Justice and Public Administration, Ministrstvo za pravosodje in javno upravo	Representatives of public authorities
Business manager and lawyer	ICT Recht	Private business
Consultant/ Project Manager	Bundesministerium für Wirtschaft und Technologie (BMWi)	Representatives of public authorities
Counsellor, Research and Innovation	Tekes	Representatives of public authorities
EU Project Manager	Teseo sprl	Private business

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	VP Public sector	Bluenove	Private business
	Programme Director	Tactical Technology Collective	Civil society organizations/associations
	Policy Manager	Facebook	Private business
	Chairman & Founder	Greenlight for Girls	Civil society organizations/associations
	Contact person for the implementation of the PSI directive	Ministry of Administration and Reform, Department of IT Policy	Representatives of public authorities
	CEO	Abdec	Private business
	Owner	Charakis Research & Consulting Ltd.	Private business
	Partner	McKinsey	Private business
	Head of School of Computing	Ulster University	Scientific research
	Co-founder and Director	ITAPA Congress	Scientific research
	Strategic Sales & Business Development	STERIA	Private business
	Assistant Professor	Entrepreneurial leadership, social organizational change University of Twente	Scientific research
	Director of Strategy	Nlnet Foundation	Private business
	Counsellor, Telecommunications/Research	Permanent Representation of Belgium to the EU	Representatives of public authorities
	Deputy Head of Unit “ICT for Inclusion”	European Commission	European Institutions
	CEO	Telia Latvija	Private business
	Strategy and Business	MASSPAY	Private business

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Development Consultant		
	Minister	Administrative Reform and e-Governance	Representatives of public authorities
	Researcher	Humboldt-University of Berlin	Scientific research
	Advisor to the Minister	Ministry of Administration and Digitization	Representatives of public authorities
	Contact person for the implementation of the PSI directive	EEA Co-ordination Unit	European Institutions
	Online communications specialist and strategist	P.A.U. Education	Scientific research
	Researcher	TECNALIA	Scientific research
	Scientific researcher	Ministry of Security and Justice, Research and Documentation Centre	Representatives of public authorities
	Chairman	Dansk forfatterforening	Private business
	Director General, Research	Generalitat Catalunya	Representatives of public authorities
	Entrepreneur	congreso	Private business
	Contact point	Ministère de l'Éducation Nationale	Representatives of public authorities
	Secretary-General	European Federation of Waste Management and Environmental Services (FEAD)	International organizations
	Senior Fellow & Board Member	Center for Policy on Emerging Technologies	Private business

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ROLE	INSTITUTION	CATEGORY
	Washington DC	
Big Data Consultant	Assure Media Group, Inc. and Keharas.com	Private business
Projects and knowledge sharing director	Eurocities	Civil society organizations/associations
Assistant Minister	Directorate for Digital Agenda – Ministry of Foreign and Internal Trade and Telecommunications	Representatives of public authorities
Deputy Director-Genera	Ordnance Survey and APPSI member	Civil society organizations/associations
Secretary at the ministry of public administration	Directorate for e-Government and Administrative Processes – Ministry of Public Administration	Representatives of public authorities
Second Secretary, Digital, Telecoms and Intellectual Property	Permanent Representation of The United Kingdom to the EU	Representatives of public authorities
Advisor on digital trade policy	UNCTAD	International organizations
Healthcare Innovation	Welsh Government	Representatives of public authorities
Delegate	Delegation of Auvergne-Rohne-Alpes	Representatives of public authorities
Drirector of Partnerships and Development	Social Media Club France	Private business
Senior Analyst Developpe	Nowina IT Solutions	Private business
Contact point	La Poste, association Innov'Acteurs	Representatives of public authorities

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Co-President	Leading Edge snc	Private business
	Professor	School of Electronics and Computer Science University of Southampton	Scientific research
	Senior Consultant	PwC	Private business
	Attaché, Telecommunications	Permanent Representation of Cyprus to the EU	Representatives of public authorities
	Secretary-General	European Public Health Alliance	International organizations
	Adviser government, Programmamanager Open Data	Government of Flanders	Representatives of public authorities
	Information Society	Permanent Representation of Latvia to the EU	Representatives of public authorities
	Director of Research in Data Science	Vodafone	Private business
	Liaison	Berlin Big Data Center	Scientific research
	Contact person for the implementation of the PSI directive	Ministry of Justice and the Police	Representatives of public authorities
	Social Media Manager	European Parliament	European Institutions
	Secretary General	Asedie Asociación Multisectorial de la Información	Civil society organizations/associations
	Co-Founder	German American Business Association and German Silicon Valley Accelerator	International organizations
	CEO	Cybernetica	Private business

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Analyst Programmer	Nowina IT Solutions	Private business
	Computer Science Engineer and Operations Director	Information Catalyst	Private business
	Professor – Chair centre for eGovernment	UiA	Scientific research
	IT Specialist	Sage Spain	Private business
	Officer of Economic Affairs	Office of the Commissioner for Electronic Communications and Postal Regulation, Cyprus	Representatives of public authorities
	Professor	Danube University, Department for E-Governance and Administration,	Scientific research
	Counsellor, Telecoms and ICT	Permanent Representation of France to the EU	Representatives of public authorities
	Senior Manager, Accenture Digital	Accenture	Private business
	Senior Governance and Public Administration Officer	E-Government Branch – UN	International organizations
	Senior Manager	Deloitte	Private business
	Committee Secretary	The Swedish eGovernment Delegation	Representatives of public authorities
	UK Managing Directors	Technopolis	Private business
	Director	Sustainable & Secure Society, DG CONNECT	European Institutions
	Researcher	University of Bradford	Scientific research
	Government CIO	Agency for Public Services Reform (AMA),	Representatives of public authorities

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
		Presidency of the Council of Ministers	
	CEO	Beta-i	Private business
	Professor	BETA – University of Strasbourg	Scientific research
	Chairman of Managing Board	ICT Cluster, Bulgaria	Scientific research
	Counsellor, Telecoms and ICT	Permanent Representation of Hungary to the EU	Representatives of public authorities
	Consultant	PD Consulting	Private business
	Senior Manager, Research Partners	University College Dublin	Scientific research
	Freelance journalist	European Observer	Private business
	Head of Department for eGovernment	Federal Chancellery	Representatives of public authorities
	Government CIO	Federal IT Steering Unit FITSU	Representatives of public authorities
	Contact person for the implementation of the PSI directive	Office of the Principal Permanent Secretary, Auberge de Castille, Office of the Prime Minister	Representatives of public authorities
	Director	Administrative Data Research Network	Scientific research
	CIO	Vysočina Regional Authority	Representatives of public authorities
	Telecommunications, Galileo, Information Society, Data Protection, Postal Service	Permanent Representation of the Czech Re	Representatives of public authorities
	Professor of Technology and Innovation Management	UCD Michael Smurfit School of Business	Scientific research

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Data Activity Lead	W3C	Private business
	Chief Engineer	Canon Research Center – France	Private business
	MEP, Co-Chair, Group of the Greens/European Free Alliance	European Parliament	European Institutions
	Founder & CEO	DigitYser	Private business
	Investor Dealfow	Nordea Startup & Growth	Private business
	Senior Management Adviser	Independent	Private business
	Programme Officer, Data Policy and Innovation, DG CONNECT	European Commission	European Institutions
	CEO	P.A.U. Education	Private business
	Analyst Developer	Nowina IT Solutions	Private business
	Director Flanders & Head of Public Affairs	Traxio	Private business
	President	Interactive Fully Electrical Vehicles	Private business
	Professor, Integrated Center for Applied Physics and Photonic Materials (IAPP)	TU Dresden	Scientific research
	Practice Manager	Trilateral Research	Scientific research
	Director	Institute of Law and Technology, Masaryk University	Scientific research
	Third Secretary Information Society, Digital Agenda, Digital Single Market, Cyber Issues	Permanent Representation of Slovakia to the EU	Representatives of public authorities
	Senior EU Policy Manager	Mozilla	Private business
	Italian Chief Data Officer	Italia Digitale Team	Representatives of public authorities

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Member of the Scientific Committee	Osservatori – Digital Innovation	Scientific research
	Head of ICT Policy Department	State Information Systems Department, Estonian Ministry of Economic Affairs and Communications	Representatives of public authorities
	Chair of Practical Computer Science I: Data Analytics	Data and Web Science Group, University of Mannheim	Scientific research
	Founder and CEO	Enternships	Private business
	CEO	Commonwealth Centre for e-Governance India	Representatives of public authorities
	Co-Founder and General Manager	Rapid Miner	Private business
	Visiting Scholar, Post Doctoral Fellow at National Center For Digital Governance	University of Massachusetts Amherst	Scientific research
	Senior information policy advisor	Ministry of Economic Affairs, Agriculture and Innovation	Representatives of public authorities
	Telecommunications and Information Society	Permanent Representation of Romania to the EU	Representatives of public authorities
	Full Professor, Applied Information Processing and Communications	University of technology Graz	Scientific research
	Head of e-Government Institute	Bern University of Applied Sciences	Scientific research
	Part-time Lecturer	Roskilde University, Department of Communication, Business & Information	Scientific research

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ROLE	INSTITUTION	CATEGORY
	Technologies (CBIT)	
ICT PSP National Contact Person	Ministry of Interior	Representatives of public authorities
Advisor to the Minister	Ministry of Administration and Digitisation	Representatives of public authorities
Head, Innovation Department, Radiocommunication Agency	Ministry of Economic Affairs, the Netherlands	Representatives of public authorities
Consulting Services Director	Eurotux Informatica, SA	Private business
Senior Adviser	European Regions Research and Innovation Network (ERRIN)	Scientific research
Telecommunications and Information Society	Permanent Representation of Ireland to the EU	Representatives of public authorities
Director	Agora Media	Private business
CEO and Founder	SETICS	Private business
Founder & CEO	izwe	Private business
Senior Inter-Regional Adviser	E-Government Branch – UN	International organizations
Director	Public Sector ICT Ministry of Finance	Representatives of public authorities
Head, Startup Lithuania	Enterprise Lithuania	Representatives of public authorities
Head of Corporate Communications	Ordnance Survey	Representatives of public authorities
eGov strategist	State Center of Information Technology	Representatives of public authorities
Head of Liaison Office Brussels, Performance and Quality Manager	Karl-Franzens-Universität Graz	Scientific research

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Researcher	The Institute for Public Information Management	Scientific research
	Full Professor of e-Governance	Ragnar Nurkse Department of Innovation and Governance	Scientific research
	Director	UN Global Pulse	International organizations
	Councillor for Digital Transformation and Citizens Services	Municipality of Milan	Representatives of public authorities
	Head of Research & Development Laboratory	Engineering Ingegneria Informatica	Scientific research
	Director	Frankfurt Big Data Lab	Scientific research
	Co-founder and editor-in-chief	Tech.eu	Private business
	Head Innovation and Development	Etalab (data.gouv.fr), General Secretariat for the Modernisation of the Public Sector (SGMAP), Prime Minister's Office.	Representatives of public authorities
	Contact person for the implementation of the PSI directive	Ministry of Finance, Section of Information Society	Representatives of public authorities
	Associate Professor	University of Copenhagen	Scientific research
	Researcher ICT Law	DTIC Student	Scientific research
	Author	Digitalflow	Private business
	Area manager (INESCTEC) - Coordinator [Elanet]	INESCTEC - ELANET [European Local Authorities Network]	International organizations
	Consultant	Malta Information Technology Agency	Representatives of public authorities

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Associate Professor for Innovation	Purdue University	Scientific research
	Head of Partnerships	BBC Research & Development	Scientific research
	Director	Agenzia per l'Italia Digitale	Representatives of public authorities
	Head of Clients, Continental Europe	Freshfields Bruckhaus Deringer LLP	Private business
	Researcher	Telecom ParisTech	Scientific research
	Director	Digital Repositories Ireland	Scientific research
	Director, Europe Public Affairs	Samsung Electronics	Private business
	Professor	University of Bremen	Scientific research
	Senior Adviser	Confederation of Danish Industry (DI)	Private business
	Director, Government and Industry Relations	Ericsson	Private business
	Director	Center of Excellence in Data Science	Scientific Research
	Project officer	Dublin City Council	Representatives of public authorities
	Policy Officer, Investment in High-Capacity Networks, DG CONNECT	European Commission	European Institutions
	Secretary General	Instituto Geográfico Nacional	Representatives of public authorities
	Director	Infocomm Development Authority of Singapore	Representatives of public authorities
	Strategy and Policy Manager	European Grid Foundation	Scientific research
	Director General	e-Government Bureau,	Representatives of public

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ROLE	INSTITUTION	CATEGORY
	Ministry of Safety and Public Administration	authorities
Director-General	European Digital Media Association (EDiMA)	International organizations
President	Latvian Information and Communications Technology Association (LIKTA)	Civil society organizations/associations
Government CIO	Ministry of Economic Affairs, Estonia	Representatives of public authorities
Special Adviser (Statistics)	Public Administration Select Committee and Deputy Chair of UK Data Service	Representatives of public authorities
President	Assinter Italia	Representatives of public authorities
Technical Assistant and coordinator of operations	Digital Transformation Team	Representatives of public authorities
Secretary General	EuroGeoSurveys	Scientific research
Co-founder	Startup Cyprus	Private business
Co-Founder and Chief Research	GovLab	Private business
Counsellor, Telecoms and ICT	Permanent Representation of the Netherlands to the EU	Representatives of public authorities
CSH President and CSH Faculty	Complexity Science Hub Vienna	Scientific Research
Program manager	The Presidency of the Council of Ministers	Representatives of public authorities
Senior Research Follow	Università degli Studi di Roma 'La Sapienza'	Scientific research
Research Assistant, Computer	University of Paderborn	Scientific research

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	applications, design integration and planning		
	Researcher	SILO	Scientific research
	Manager	Programme Office E-government Switzerland, Federal Department of Finance, Federal IT Steering Unit (FITSU).	Representatives of public authorities
	Media Convergence and Social Media, DG CONNECT	European Commission	European Institutions
	CTO and co-founder	NG DATA	Private business
	Information and Requirement Specialist, Business & Information Analyst and Teacher	A/I/M bv	Private business
	Manager	PwC	Private business
	Research Manager	Sintef	Scientific research
	Principal - Global Innovation & Investment Incentives at Deloitte	Deloitte Greece	Private business
	Head of Data & Analytics and Connectivity	London Borough of Camden	Representatives of public authorities
	Professor of Social Enterprise	Centre for Enterprise	Scientific research
	Managing Director	SK Consulting	Private business
	Professor	Big Data @ TUM	Scientific Research
	Senior Lecturer	EIPA	Scientific research
	President	Items Intl.	Private business
	Advanced Study Marketing & Sales	Thales Group	Private business

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	e-Government development	Slovenian Ministry of Public Administration	Representatives of public authorities
	Special assistant to the Head of Service Innovation	Ministry of Finance	Representatives of public authorities
	Senior Research Fellow	Ragnar Nurkse Department of Innovation and Governance	Scientific research
	Senior Adviser	Finnish Ministry of Telecommunications	Representatives of public authorities
	Executive Partner	Soros Gabinete	Private business
	Project Manager	Grow and shine Business	Private business
	Information Technology Consultant	Information Society Observatory	Private business
	Policy Officer, Space Data for Societal Challenges and Growth, DG GROW	European Commission	European Institutions
	Senior Director, Government Relations	Qualcomm	Private business
	Co-Founder	Carrington Gallery	Private business
	Attaché, Telecommunications	Permanent Representation of Austria to the EU	Representatives of public authorities
	Digital Attaché	Permanent Representation of Luxembourg to the EU	Representatives of public authorities
	Project Manager	Oesterreichische Computer Gesellschaft	Private business
	Chair	KDZ - Centre for Public Administration Research	Scientific research
	Director	MindLab	Representatives of public authorities

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Senior Research Analyst	Trilateral Research	Scientific research
	Professor	Copenhagen Business School, Department of IT Management	Scientific research
	Deputy Chief Executive	Service and System Transformation, Department of Internal Affairs	Representatives of public authorities
	Professor	Computer Science and Artificial Intelligence Laboratory at the Massachusetts Institute of Technology (MIT)	Scientific research
	Senior Design Engineer	Nokia Siemens Networks	Private business
	Government CIO	Ministry of Finance	Representatives of public authorities
	Director of University of Porto Digital	University of Porto	Scientific research
	Senior policy analyst/adviser at Evaluation Unit	Italian Government	Representatives of public authorities
	President	Eurocloud	International organizations
	Co-founder	HERE, Inc.	Private business
	Managing Director	Data Science Campus, Office for National Statistics	Scientific research
	Associate Dean	Technical University of Kosice, Faculty of Economics	Scientific research
	Head	UNU-IIST Center for Electronic Governance	Scientific research

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	ROLE	INSTITUTION	CATEGORY
	Head of Sector for ICT	Ministry of Public Administration	Representatives of public authorities
	Co-chair	Innovation Impact	Private business
	Director	E-government research center, Waseda University	Scientific research
	Executive Advisor to Government CIO	Lecturer Graduate School of Tokyo University, Cabinet Secretariat.	Scientific research
	Manager, EU Affairs	Steinbeis-Europa-Zentrum	Representatives of public authorities
	Manager, EU Affairs	Steinbeis-Europa-Zentrum	<u>Representatives of public authorities</u>
	Senior adviser	Research Council of Norway	Scientific research
	Director	Government Information Systems Planning Division, Administrative Management Bureau, Ministry of Internal Affairs and Communications	Representatives of public authorities
	Councillor	Ministry of National Development	Representatives of public authorities
	Policy analyst	Public Sector Reform of the Public Governance and Territorial Development Directorate	Representatives of public authorities
	CEO	IES Solutions	Private business
	Chairman	Osservatori - Digital Innovation	Scientific research

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Senior Researcher	Information Catalyst	Private business
	Research Scientist and Senior Project Manager	SINTEF	Scientific research
	Contact person for the implementation of the PSI directive	Director of eGovernment Division, Ministry of Economic Affairs and Communications	Representatives of public authorities
	Strategy expert	Ministry of Finance	Representatives of public authorities
	Interim Director of Research and collection	The National Archives	Representatives of public authorities
	IT Specialist	National Agency of Information Society	Representatives of public authorities
	Director of the Business & Local Government Data Research Centre	University of Essex	Scientific research
	Founder and Executive Director	Gov2U	Civil society organizations/associations
	Communication Officer	European dynamics - the information society integrator	European Institutions
	Project Manager	European Commission – Interoperability Solutions for European Public Administrations (ISA) unit.	European Institutions
	Director	Data Protection Authority, Greece	Representatives of public authorities
	CEO	Bridge Budapest	Private business
	CEO	AES Technologies	Private business
	Director of Research	Nexa Center for Internet	Scientific research

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ROLE	INSTITUTION	CATEGORY
	and Society	
Assistant professor	Columbia University	Scientific research
Minister Counsellor, Telecommunications, DSM	Permanent Representation of Croatia to the EU	Representatives of public authorities
Professor of Internet Governance and Regulation	Oxford Internet Institute	Scientific research
Director, Innovation and Technology	ISOIN	Private business
Managing Director	Bottom Line Ltd.	Private business
Chief	E-Government Branch - UN	International organizations
Senior Consultant	Technopolis	Private business
Advisor to the Minister	Ministry of Administration and Digitization	Representatives of public authorities
Head of Department of Digital Art	University of Malta	Scientific research
Professor of Information Systems Management and Governance	Bradford University	Scientific research
Professor	University of Salerno	Scientific research
Director	Berlin Big Data Center	Scientific research
Senior Governance and Public Administration Officer	Development Management Branch - UN	International organizations
Advisor	E-government policy	Representatives of public

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ROLE	INSTITUTION	CATEGORY
	division, Ministry of Interior.	authorities
Information Management Officer	Department for Public Administration and Development Management UN	International organizations
Policy Officer - Industrial Policy (IPR), Intellectual Property and Fight Against Counterfeiting, DG GROW	European Commission	European Institutions
Researcher, Virtual Communities of Practice (VCoPs)	University of Twente	Scientific research
Policy Officer, Analysis on the impact of digitalisation on the Single market, Digitalisation of the Single Market, DG GROW	European Commission	European Institutions
Director	Data Science Centre Eindhoven	Scientific research
Founder / Director	Rare Dots / Flip the Clinic	Scientific research
International Project Manager	Brainport Eindhoven Region	Representatives of public authorities
Director of Strategic Developments	Mindful Schools	Scientific research
Professor, Head of the Department, Information Technology	Poznan University of Economics	Scientific research
Project Manager Enterprise Europe Network	Berlin Partner für Wirtschaft und Technologie	Scientific research
Manager	europrotection	Private business

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	<b>ROLE</b>	<b>INSTITUTION</b>	<b>CATEGORY</b>
	Phd researcher	IESE business School	Scientific research
	Director General	SEPE - Federation of Hellenic ICT Enterprises	Civil society organizations/associations
	Associate Professor	University of the Aegean	Scientific research
	Digital Agenda adviser	Ministry of Development	Representatives of public authorities
	Chief Adviser	Digitization Agency	Representatives of public authorities
	Director of Research	University of Swansea	Scientific research
	Chief	Digital Government Unit, Mexican Public Administration Ministry	Representatives of public authorities
	Head of Institute	University of Economics in Katowice Institute of Business Information Systems	Scientific research
	Consultant	European dynamics - the information society integrator	Private business

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